PAEA RESEARCH
Faculty \& Directors Report 3

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Cynthia X. Yuen, MA, Lead Research \& Data Analyst, PAEA
Donovan Lessard, MA, Director of Research, PAEA
Dominique Frias, Research Assistant, PAEA
Dave Keahey, MSPH, PA-C, Chief Policy \& Research Officer, PAEA
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## INTRODUCTION

Physician Assistant Education Association

Founded in 1972, the Physician Assistant Education Association (PAEA) is the only national organization representing physician assistant (PA) educational programs in the United States. At the time of the 2017 Faculty \& Directors Survey administration, PAEA represented 226
member programs, 224 of which were currently accredited by the Accreditation Review Commission on Education for the Physician Assistant (ARC-PA). For more information about PAEA and our products and services, and to request data from this report, visit PAEAonline.org.

## METHODS

## The Survey Instrument

The survey collected data that are reported in the following sections:

Section 1. Program \& Respondent Profiles: Includes information on the types of programs and institutions represented in the report

Section 2. Demographics: Includes information on respondents' gender, race, ethnicity, and family composition

Section 3. Professional Background: Includes information on education, prior employment, and transition from clinical work to academia

Section 4. Current Position: Includes information on job applications, and on ranks, roles, and responsibilities in the PA program

Section 5. Clinical Work: Includes practice information for respondents who reported working clinically

## Section 6. Faculty \& Program Director Salaries:

Includes disaggregations of salary by various individual and program characteristics

Section 7. Medical Directors: Includes information on medical directors' responsibilities and salary specific to their medical director role

Section 8. Job Experiences \& Satisfaction: Includes information on job satisfaction, stressors, and professional development

Section 9. Research \& Scholarly Work: Includes
information on scholarly and research output
Section 10. Professional Service: Includes information on involvement in professional and volunteer groups

Unless otherwise specified, the data in all sections reflect the 2016-2017 academic year.

## Survey Administration \& Enhancements

Historically, PA program directors had provided PAEA with program employment information via the Program Survey. To improve data validity, PAEA removed the employment information section from the Program Survey and launched the PA Program Faculty \& Directors Survey in 2014. The purpose of the survey was to identify key characteristics of PA program personnel, as well as salary and employment trends that inform faculty benchmarking, workforce research, recruitment, and retention. Human subjects research review determined that this survey was exempt. The current Faculty \& Directors Survey collects rich data on demographics, job satisfaction, roles and responsibilities, and salary directly from PA faculty, program directors, and medical directors.

The 2017 Faculty \& Directors Survey was open from March 29 to June 4, 2017. Program directors at all 226 member programs received an email with a link to the survey and a pre-drafted email with instructions to send to their core/principal faculty and medical director(s). Program directors were requested to provide a headcount of these individuals in order to determine program response rates. Additionally, all program faculty and directors received periodic email and Networker reminders to complete the survey. PAEA research staff conducted email and phone reminders on a weekly basis until the survey closed. The survey yielded an estimated individual response rate of $60.3 \%$, determined by dividing the 1,114 unique responses by the estimated 1,847 faculty members and directors nationwide. Of the 226 PAEA member programs, 202 participated in the survey, for a program response rate of $89.4 \%$.

## Data Cleaning \& Analysis

This report only includes data from the 1,084 participants who self-identified as a PA program faculty member, program director, or medical director. Administrative staff were excluded from the present analysis. Throughout the report, unless otherwise specified, "faculty" refers to PA program faculty members who are not in a program director or medical director role.

Responses that fell outside of reasonable parameters were not included in the analyses. For example, an annual salary of \$10 would be treated as missing data. Participants who selected "Other" as their response to multiple-choice questions were asked to specify. These write-in responses were recoded into existing categories when possible. The tables and figures presented in this report display aggregate data from the respondents.

In general, analyses of the data consisted of producing descriptive statistics on the variables of interest - percentage, minimum and maximum values (range), arithmetic mean ( $M$ ), standard deviation (SD), median (Mdn), and percentiles (P). Tables presenting financial information also include a 10\%
trimmed mean $(M(\mathrm{~T}))$, or the mean when the bottom and top $10 \%$ of responses are excluded. For some tables and figures, percentages will not equal $100 \%$ due to rounding or when multiple responses were allowed. The number of respondents in tables and figures are designated by $n$. Exact financial data were not reported if there were fewer than five respondents.

## Limitations

The salary and workload data in this report are self-reported, and may thus be misreported. Response rates for these items were notably lower than for other questions, perhaps because of the sensitivity of the questions. Some respondents also chose to only report their salary range versus the exact amount, which limited the specificity of the data. Overall, a lower than desired response rate may have some impact because the characteristics of the non-respondents are unknown. In this survey administration, a technical problem in the survey hosting platform caused a question assessing respondent age to be deleted. Therefore, no age information is available, although the problem has been corrected for future administrations.

## SECTION 1. PROGRAM \& RESPONDENT PROFILES

## PROGRAM PROFILE

202 programs, or $89.4 \%$ of all PAEA member programs at the time of survey administration, were represented in this dataset. This section presents the institutional characteristics of programs and respondents represented in the dataset next to those of all PAEA member programs at the time of survey administration. Program data were drawn from the 2017 Program Survey. For a map of Census Regions and Divisions, please see Appendix A.

TABLE 1. GEOGRAPHIC DISTRIBUTION OF REPRESENTED PROGRAMS COMPARED TO ALL MEMBER PROGRAMS

|  | Represented <br> Programs | All <br> Programs |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Northeast Region | $n$ | $\%$ | $n$ | $\%$ |
| New England Division |  |  |  |  |
| Middle Atlantic Division | 17 | 8.4 | 17 | 7.5 |
| Subtotal | 42 | 20.8 | 49 | 21.7 |
| Midwest Region | 59 | 29.2 | 66 | 29.2 |
| East North Central Division |  |  |  |  |
| West North Central Division | 34 | 16.8 | 35 | 15.5 |
| Subtotal | 15 | 7.4 | 18 | 8.0 |
| South Region | 49 | 24.3 | 53 | 23.5 |
| South Atlantic Division |  |  |  |  |
| East South Central Division | 39 | 19.3 | 47 | 20.8 |
| West South Central Division | 12 | 5.9 | 13 | 5.8 |
| Subtotal | 15 | 7.4 | 17 | 7.5 |
| West Region | 66 | 32.7 | 77 | 34.1 |
| Mountain Division |  |  |  |  |
| Pacific Division | 12 | 5.9 | 12 | 5.3 |
| Subtotal | 16 | 7.9 | 18 | 8.0 |
| Total | 202 | 100.0 | 226 | 100.0 |

TABLE 2. SPONSORING INSTITUTION ATTRIBUTES AMONG REPRESENTED PROGRAMS COMPARED TO ALL MEMBER PROGRAMS

|  | Represented <br> Programs | All <br> Programs |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Type of institution | $n$ | $\%$ | $n$ | $\%$ |
| Private, non-profit | 120 | 66.8 | 137 | 60.6 |
| Public | 63 | 33.7 | 68 | 30.1 |
| Private, for-profit | 14 | 7.9 | 16 | 7.1 |
| Public/private hybrid | 4 | 2.0 | 4 | 1.8 |
| Military | 1 | 0.5 | 1 | 0.4 |
| Academic Health Center status |  |  |  |  |
| Non-AHC | 142 | 79.2 | 161 | 71.2 |
| AHC | 60 | 31.7 | 65 | 28.8 |
| Total | 202 | 100.0 | $\mathbf{2 2 6}$ | 100.0 |

## RESPONDENT PROFILE

Of the 1,084 total respondents, 877 were faculty, 134 were program directors, and 73 were medical directors. Throughout the report, unless otherwise specified, "faculty" refers to PA program faculty members who are not in a program director or medical director role.

TABLE 3. GEOGRAPHIC DISTRIBUTION OF RESPONDENTS

|  | Faculty | Program <br> Directors | Medical <br> Directors |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Northeast Region | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| New England Division |  |  |  |  |  |  |
| Middle Atlantic Division | 63 | 7.2 | 14 | 10.4 | 7 | 9.7 |
| Subtotal | 181 | 20.6 | 28 | 20.9 | 15 | 20.8 |
| Midwest Region | 244 | 27.8 | 42 | 31.3 | 22 | 30.6 |
| East North Central Division |  |  |  |  |  |  |
| West North Central Division | 118 | 13.5 | 25 | 18.7 | 16 | 22.2 |
| Subtotal | 67 | 7.6 | 11 | 8.2 | 4 | 5.6 |
| South Region | 185 | 21.1 | 36 | 26.9 | 20 | 27.8 |
| South Atlantic Division | 198 | 22.6 | 22 | 16.4 | 11 | 15.3 |
| East South Central Division | 44 | 5.0 | 9 | 6.7 | 1 | 1.4 |
| West South Central Division | 73 | 8.3 | 10 | 7.5 | 8 | 11.1 |
| Subtotal | 315 | 35.9 | 41 | 30.6 | 20 | 27.8 |
| West Region |  |  |  |  |  |  |
| Mountain Division | 59 | 6.7 | 8 | 6.0 | 5 | 6.9 |
| Pacific Division | 74 | 8.4 | 7 | 5.2 | 5 | 6.9 |
| Subtotal | 133 | 15.2 | 15 | 11.2 | 10 | 13.9 |
| Total | 100.0 | 134 | 100.0 | 72 | 100.0 |  |

TABLE 4. SPONSORING INSTITUTION ATTRIBUTES AMONG RESPONDENTS

|  | Faculty | Program <br> Directors |  | Medical <br> Directors |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Type of institution | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| Private, non-profit |  |  |  |  |  |  |
| Public | 545 | 62.1 | 89 | 66.4 | 41 | 57.7 |
| Private, for-profit | 261 | 29.8 | 37 | 27.6 | 26 | 36.6 |
| Public/private hybrid | 47 | 5.4 | 5 | 3.7 | 3 | 4.2 |
| Total | 15 | 1.7 | 3 | 2.2 | 1 | 1.4 |
| Academic Health Center status | 877 | 100.0 | 134 | 100.0 | 71 | 100.0 |
| Non-AHC |  |  |  |  |  |  |
| AHC | 583 | 66.5 | 95 | 70.9 | 52 | 72.2 |
| Total | 294 | 33.5 | 39 | 29.1 | 20 | 27.8 |

## SECTION 2. DEMOGRAPHICS

Unfortunately, a problem in our survey-hosting platform caused the question about respondent age to be deleted, so this variable is not available. This error has been corrected for future administrations of this survey.

TABLE 5. GENDER

|  | Faculty |  | Program <br> Directors |  | Medical <br> Directors |  |
| :--- | ---: | ---: | :---: | ---: | :---: | ---: |
|  | $n$ |  | $\%$ | $n$ | $\%$ | $n$ |

Note: "Transgender" was also included as an option but is excluded here due to low response frequencies.

TABLE 6. RACE

|  | Faculty |  | Program Directors |  | Medical Directors |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | \% | $n$ | \% | $n$ | \% |
| American Indian or Alaskan Native | 3 | 0.3 | 0 | 0.0 | 0 | 0.0 |
| Asian | 20 | 2.3 | 1 | 0.7 | 7 | 9.7 |
| Black or African American | 30 | 3.5 | 8 | 6.0 | 3 | 4.2 |
| Multiracial | 16 | 1.8 | 3 | 2.2 | 1 | 1.4 |
| Native Hawaiian or other Pacific Islander | 1 | 0.1 | 1 | 0.7 | 0 | 0.0 |
| White or European American | 775 | 89.2 | 118 | 88.1 | 58 | 80.6 |
| Other | 5 | 0.6 | 0 | 0.0 | 0 | 0.0 |
| Prefer not to answer | 19 | 2.2 | 3 | 2.2 | 3 | 4.2 |
| Total | 869 | 100.0 | 134 | 100.0 | 72 | 100.0 |

TABLE 7. ETHNICITY

|  | Faculty | Program <br> Directors | Medical <br> Directors |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| Hispanic, Latino, Latina, or Spanish in origin | 39 | 4.4 | 3 | 2.2 | 5 | 6.8 |
| Not Hispanic, Latino, Latina, or Spanish in origin | 819 | 93.4 | 128 | 95.5 | 68 | 93.2 |
| Prefer not to answer | 19 | 2.2 | 3 | 2.2 | 0 | 0.0 |
| Total | $\mathbf{8 7 7}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{1 3 4}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{7 3}$ | 100.0 |

Table 6 In previous surveys, respondents were only allowed to select one race category to describe themselves. Beginning in 2017 and continuing forward, respondents can check as many race categories as they feel are appropriate. However, due to low frequencies, respondents who selected multiple races were collapsed into a single "multiracial" category. Respondents presented in the other racial categories had selected a single race only.

TABLE 8. MIDDLE EASTERN OR ARABIC ORIGIN

|  | Faculty |  | Program Directors |  | Medical Directors |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | \% | n | \% | $n$ | \% |
| Middle Eastern or Arabic in origin | 7 | 0.8 | 2 | 1.5 | 2 | 2.7 |
| Not Middle Eastern or Arabic in origin | 845 | 96.4 | 129 | 96.3 | 70 | 95.9 |
| Prefer not to answer | 21 | 2.4 | 3 | 2.2 | 1 | 1.4 |
| Total | 873 | 99.5 | 134 | 100.0 | 73 | 100.0 |

## UNDERREPRESENTED MINORITY STATUS

Underrepresented minority (URM) status is defined and reported in two different ways. In Table 9, URMs included those who identified as Hispanic, a single non-White race, or a non-White race in combination with White race. URMs are contrasted against non-Hispanic single-race White respondents. Table 10 narrows the URM definition to "underrepresented in medicine," defined by the Association of American Medical Colleges as "those racial and ethnic populations that are underrepresented in the medical profession relative to their numbers in the general population." In PAEA's definition, Asian and Asian/White biracial individuals are not classified as URMs in medicine. Respondents who did not self-identify their race or ethnicity were excluded.

TABLE 9. UNDERREPRESENTED MINORITIES (URMs)

|  | Faculty | Program <br> Directors |  | Medical <br> Directors |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| URMs | $\boldsymbol{n}$ | $\%$ | $\boldsymbol{n}$ | $\%$ | $\boldsymbol{n}$ | $\%$ |
| Non-URMs | 109 | 12.7 | 16 | 12.2 | 15 | 21.1 |
| Total | 750 | 87.3 | 115 | 87.8 | 56 | 78.9 |

TABLE 10. UNDERREPRESENTED MINORITIES (URMS) IN MEDICINE

|  | Faculty | Program <br> Directors | Medical <br> Directors |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| URMs in medicine | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| Non-URMs in medicine | 87 | 10.1 | 12 | 9.2 | 8 | 11.3 |
| Total | 772 | 89.9 | 119 | 90.8 | 63 | 88.7 |

FIGURE 1. UNDERREPRESENTED MINORITIES (URMs)


FIGURE 2. UNDERREPRESENTED MINORITIES (URMs) IN MEDICINE


## FAMILY COMPOSITION

TABLE 11. CIVIL STATUS

|  | Faculty |  | Program Directors |  | Medical Directors |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | \% | $n$ | \% | $n$ | \% |
| Married | 681 | 78.9 | 112 | 87.5 | 63 | 87.5 |
| Single, never legally married | 90 | 10.4 | 5 | 3.9 | 6 | 8.3 |
| Divorced | 72 | 8.3 | 11 | 8.6 | 1 | 1.4 |
| Widowed | 8 | 0.9 | 0 | 0.0 | 0 | 0.0 |
| Separated, but still legally married | 5 | 0.6 | 0 | 0.0 | 2 | 2.8 |
| Domestic partnership | 6 | 0.7 | 0 | 0.0 | 0 | 0.0 |
| Civil union | 1 | 0.1 | 0 | 0.0 | 0 | 0.0 |
| Total | 863 | 100.0 | 128 | 100.0 | 72 | 100.0 |

TABLE 12. NUMBER OF CHILDREN

|  | $n$ | $\boldsymbol{M}$ | SD | Mdn |
| :--- | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |
| Number of children under 18 | 532 | 1.8 | 1.1 | 2.0 |
| Number of children over 18 | 382 | 1.6 | 1.3 | 2.0 |
| All children | 680 | 2.3 | 1.1 | 2.0 |
| Program directors |  |  |  |  |
| Number of children under 18 | 80 | 1.4 | 1.3 | 1.5 |
| Number of children over 18 | 83 | 2.1 | 1.1 | 2.0 |
| All children | 114 | 2.5 | 1.0 | 2.0 |
| Medical directors |  |  |  |  |
| Number of children under 18 | 34 | 1.4 | 1.1 | 2.0 |
| Number of children over 18 | 45 | 2.1 | 1.3 | 2.0 |
| All children | 60 | 2.4 | 0.9 | 2.0 |

Note: " $n$ " refers to the number of respondents who reported a child. Respondents who did not report having any children were excluded from this table.

Table 12 Of 1,037 respondents, 82.4\% reported having at least one child.

## SECTION 3. PROFESSIONAL HISTORY

EDUCATIONAL BACKGROUND

TABLE 13. HIGHEST DEGREE CURRENTLY HELD

|  | Faculty |  | Program <br> Directors |  | Medical <br> Directors |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| Associate's degree | 4 | 0.5 | 0 | 0.0 | 0 | 0.0 |
| Bachelor's degree | 20 | 2.3 | 1 | 0.8 | 0 | 0.0 |
| Master's degree | 640 | 73.4 | 74 | 55.6 | 0 | 0.0 |
| Doctoral degree | 208 | 23.9 | 58 | 43.6 | 72 | 100.0 |
| Total | $\mathbf{8 7 2}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{1 3 3}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{7 2}$ | $\mathbf{1 0 0 . 0}$ |

Note: "Certificate" and "Other" were excluded due to low frequencies.

TABLE 14. TYPE OF DOCTORAL DEGREES HELD

|  | Faculty |  | Program <br> Directors |  | Medical <br> Directors |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| Doctor of Education (EdD) | 17 | 8.3 | 10 | 17.2 | 0 | 0.0 |
| Doctor of Health Sciences (DHS) | 32 | 15.5 | 9 | 15.5 | 0 | 0.0 |
| Doctor of Osteopathy (DO) | 6 | 2.9 | 0 | 0.0 | 8 | 11.1 |
| Doctor of Pharmacy (PharmD) | 20 | 9.7 | 0 | 0.0 | 0 | 0.0 |
| Doctor of Philosophy (PhD) | 66 | 32.0 | 20 | 34.5 | 2 | 2.8 |
| Juris Doctor (JD) | 3 | 1.5 | 2 | 3.4 | 1 | 1.4 |
| Medical Doctor (MD) | 48 | 23.3 | 6 | 10.3 | 63 | 87.5 |
| Other | 20 | 9.7 | 11 | 19.0 | 1 | 1.4 |
| Total | 206 | - | 58 | - | 72 | - |

Note: Percentages may sum to more than $100 \%$ because respondents could choose multiple doctoral degrees.

## PA STATUS

This section presents certification and credential information for faculty and program directors who are PAs. Medical directors who are also PAs (2.7\%) were excluded from this section due to low frequencies.

FIGURE 3. PA STATUS


Figure 3 98.8\% of faculty and 99.2\% of program directors who identified as being PAs reported that they were currently certified by the National Commission on Certification of Physician Assistants (NCCPA).

TABLE 15. DECADE FIRST CERTIFIED BY THE NCCPA

| Faculty | Program <br> Directors |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 1970s | $n$ | $\%$ | $n$ | $\%$ |
| 1980s | 28 | 3.8 | 8 | 6.3 |
| 1990s | 88 | 11.9 | 25 | 19.5 |
| 2000s | 162 | 21.9 | 51 | 39.8 |
| 2010s | 344 | 46.5 | 40 | 31.3 |
| Total | 117 | 15.8 | 4 | 3.1 |

FIGURE 4. YEAR FIRST CERTIFIED BY THE NCCPA


TABLE 16. DEGREE AWARDED AT GRADUATION FROM PA SCHOOL

|  | Faculty |  | Program <br> Directors |  |  |
| :--- | ---: | ---: | ---: | ---: | :---: |
| Certificate | $n$ | $\%$ | $n$ | $\%$ |  |
| Associate's degree | 74 | 9.9 | 19 | 14.8 |  |
| Bachelor's degree | 18 | 2.4 | 4 | 3.1 |  |
| Master's degree | 240 | 32.1 | 59 | 46.1 |  |
| Other | 413 | 55.3 | 46 | 35.9 |  |
| Total | 2 | 0.3 | 0 | 0.0 |  |

## PAST EMPLOYMENT

TABLE 17. IMMEDIATE PAST EMPLOYMENT

|  | Faculty |  | Program Directors |  | Medical Directors |  | Overall |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | \% | $n$ | \% | $n$ | \% | $n$ | \% |
| Clinical practice (including precepting) | 463 | 53.0 | 56 | 43.8 | 42 | 58.3 | 561 | 52.2 |
| Clinical practice (no precepting) | 202 | 23.1 | 23 | 18.0 | 10 | 13.9 | 235 | 21.9 |
| PA education at a different program | 119 | 13.6 | 54 | 42.2 | 0 | 0.0 | 173 | 16.1 |
| Other educational program (non-PA) at same sponsoring institution | 37 | 4.2 | 1 | 0.8 | 18 | 25.0 | 56 | 5.2 |
| Worked fewer FTE at same program | 12 | 1.4 | 0 | 0.0 | 1 | 1.4 | 13 | 1.2 |
| Unemployed | 12 | 1.4 | 0 | 0.0 | 0 | 0.0 | 12 | 1.1 |
| Other | 84 | 9.6 | 9 | 7.0 | 12 | 16.7 | 105 | 9.8 |
| Total | 874 | - | 128 | - | 72 | - | 1,074 | - |

Note: Percentages may sum to more than $100 \%$ because respondents could choose multiple categories of employment.

FIGURE 5. IMMEDIATE PAST EMPLOYMENT WAS CLINICAL PRACTICE


TABLE 18. PROGRAM SUPPORT DURING TRANSITION FROM CLINICAL WORK TO
ACADEMIA

|  | $\boldsymbol{n}$ | $\boldsymbol{M}$ | $\boldsymbol{S D}$ | $\boldsymbol{M d n}$ |
| :--- | :---: | :---: | :---: | :---: |
| Faculty | 660 | 3.7 | 1.2 | 4.0 |
| Program directors | 77 | 3.9 | 1.1 | 4.0 |
| Medical directors | 50 | 4.0 | 1.1 | 4.0 |

Note: 1 = "Completely untrue" to 5 = "Completely true"

FIGURE 6. ENOUGH PROGRAM SUPPORT DURING TRANSITION FROM CLINICAL WORK TO ACADEMIA


TABLE 19. STRESS OF TRANSITION FROM CLINICAL WORK TO ACADEMIA

|  | $\boldsymbol{n}$ | $\boldsymbol{M}$ | $\boldsymbol{S D}$ | $\boldsymbol{M d n}$ |
| :--- | :---: | :---: | :---: | :---: |
| Faculty | 660 | 2.9 | 1.2 | 3.0 |
| Program directors | 77 | 2.5 | 1.1 | 3.0 |
| Medical directors | 50 | 1.8 | 1.0 | 1.0 |

Note: 1 = "Not at all stressful" to 5 = "Extremely stressful"
FIGURE 7. STRESS OF TRANSITION FROM CLINICAL WORK TO ACADEMIA


Table 18 Respondents who indicated that their immediate past employment was clinical practice were asked to respond to the statement: "My program provided enough support and resources to help me transition from clinical work to academia."

Table 19 Respondents who indicated that their immediate past employment was clinical practice were asked to rate the stressfulness of their transition from clinical work to academia.

## SECTION 4. CURRENT POSITION

TABLE 20. NUMBER OF PA PROGRAMS EVER EMPLOYED BY

|  | $n$ | Max | $\boldsymbol{M}$ | SD | Mdn |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |
| Full-time ( $\geq .5$ FTE) | 847 | 6 | 1.1 | 0.7 | 1.0 |
| Part-time (<.5 FTE) | 561 | 9 | 0.4 | 0.8 | 0.0 |
| Program directors |  |  |  |  |  |
| Full-time ( $\geq .5$ FTE) | 132 | 6 | 1.7 | 1.1 | 1.0 |
| Part-time (<.5 FTE) | 72 | 2 | 0.4 | 0.6 | 0.0 |
| Medical directors |  |  |  |  |  |
| Full-time ( $\geq .5$ FTE) | 61 | 1 | 0.3 | 0.4 | 0.0 |
| Part-time (<.5 FTE) | 68 | 2 | 0.8 | 0.5 | 1.0 |

Note: Respondents were asked to report how many PA programs they had ever been employed by, including their current PA program.

## APPLICATION TO CURRENT JOB

TABLE 21. NUMBER OF PA PROGRAMS APPLIED TO WHEN SEEKING A FACULTY POSITION

|  | $\boldsymbol{n}$ | $\boldsymbol{M a x}$ | $\boldsymbol{M}$ | $\boldsymbol{S D}$ | $\boldsymbol{M d n}$ |
| :--- | :---: | :---: | :---: | :---: | ---: |
| Faculty | 832 | 15 | 1.3 | 1.0 | 1.0 |
| Program directors | 123 | 4 | 1.3 | 0.6 | 1.0 |
| Medical directors | 65 | 2 | 1.0 | 0.1 | 1.0 |

Note: Respondents were asked to include their current PA program.

TABLE 22. IMPORTANCE OF FACTORS WHEN APPLYING FOR OR CHOOSING A POSITION AT A PA PROGRAM

|  | Faculty |  |  |  | Program Directors |  |  |  | Medical Directors |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | SD | Mdn | $n$ | M | $S D$ | Mdn | $n$ | M | SD | Mdn |
| Clinical work arrangements | 806 | 4.1 | 1.1 | 4.0 | 124 | 3.9 | 1.0 | 4.0 | 55 | 4.1 | 1.1 | 4.0 |
| Fringe benefits (e.g., retirement plan, leave, tuition reimbursement, vacation) | 859 | 4.4 | 0.8 | 5.0 | 127 | 4.5 | 0.6 | 5.0 | 54 | 3.3 | 1.2 | 3.0 |
| Income | 865 | 4.2 | 0.8 | 4.0 | 128 | 4.4 | 0.7 | 4.0 | 56 | 3.5 | 1.0 | 4.0 |
| Job stability/security | 867 | 4.4 | 0.9 | 5.0 | 127 | 4.4 | 0.8 | 4.0 | 57 | 3.5 | 1.2 | 4.0 |
| Location of program | 866 | 4.5 | 0.8 | 5.0 | 128 | 4.4 | 0.8 | 5.0 | 62 | 4.5 | 1.0 | 5.0 |
| Program's educational philosophy | 868 | 4.3 | 0.9 | 4.0 | 125 | 4.2 | 0.9 | 4.0 | 60 | 4.4 | 1.1 | 5.0 |
| Reputation of institution/program | 856 | 4.2 | 0.9 | 4.0 | 126 | 4.3 | 0.8 | 4.0 | 60 | 4.2 | 0.9 | 4.0 |
| Reputation of program personnel | 855 | 4.1 | 0.9 | 4.0 | 117 | 4.0 | 0.9 | 4.0 | 61 | 4.0 | 1.0 | 4.0 |
| Research opportunities | 846 | 2.7 | 1.1 | 3.0 | 124 | 2.6 | 1.1 | 3.0 | 59 | 2.6 | 1.0 | 3.0 |
| Tenure availability | 820 | 2.6 | 1.1 | 3.0 | 121 | 2.5 | 1.1 | 2.0 | 53 | 2.1 | 0.9 | 2.5 |
| Tuition waiver for dependents | 810 | 3.2 | 1.3 | 3.0 | 116 | 3.3 | 1.3 | 3.0 | 54 | 2.4 | 1.3 | 2.0 |
| Work-life balance | 852 | 4.5 | 0.8 | 5.0 | 124 | 4.2 | 0.8 | 4.0 | 60 | 4.0 | 1.2 | 4.0 |
| Other | 45 | 4.4 | 1.0 | 5.0 | 7 | 4.7 | 0.8 | 5.0 | 4 | 3.3 | 1.7 | 3.5 |

Note: 1 = "Very unimportant" to $5=$ "Very important." "N/A" responses were excluded from these analyses.

FIGURE 8. TOP 5 MOST IMPORTANT FACTORS WHEN APPLYING FOR OR CHOOSING A POSITION AT A PA PROGRAM

|  | Faculty | Program Directors | Medical Directors |
| :---: | :---: | :---: | :---: |
|  | Work-life balance | Fringe benefits* | Location of program |
|  | Location of program | Location of program | Program's educational philosophy |
|  | Job stability/security | Income | Reputation of institution/ program |
|  | Fringe benefits* | Job stability/security | Clinical work arrangements |
|  | Program's educational philosophy | Reputation of institution/ program | Work-life balance |

Note: *Fringe benefits include retirement plan, leave, tuition reimbursement, vacation, etc. Rankings of importance are based on respondents' average ratings.

## TENURE

Of the 201 programs with responses from faculty and/or program directors, 86 $(42.8 \%)$ had respondents who reported having tenure or being on a tenure track.

FIGURE 9. PERCENT TENURED OR ON A TENURE TRACK


TABLE 23. TYPE OF TENURE OR TENURE TRACK

|  | Faculty | Program <br> Directors |  |  |  |  |  | Medical <br> Directors |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: | :---: |
| Tenure | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |  |  |
| Academic |  |  |  |  |  |  |  |  |
| Clinical | 42 | 25.9 | 17 | 48.6 | 6 | 60.0 |  |  |
| Research | 1 | 0.6 | 0 | 0.0 | 0 | 0.0 |  |  |
| Other | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 |  |  |
| Subtotal | 2 | 1.2 | 1 | 2.9 | 0 | 0.0 |  |  |
| Tenure-track | 45 | 27.8 | 18 | 51.4 | 6 | 60.0 |  |  |
| Academic |  |  |  |  |  |  |  |  |
| Clinical | 104 | 64.2 | 15 | 42.9 | 4 | 40.0 |  |  |
| Research | 5 | 3.1 | 2 | 5.7 | 0 | 0.0 |  |  |
| Other | 3 | 1.9 | 0 | 0.0 | 0 | 0.0 |  |  |
| Subtotal | 5 | 3.1 | 0 | 0.0 | 0 | 0.0 |  |  |
| Total | 117 | 72.2 | 17 | 48.6 | 4 | 40.0 |  |  |

## CONTRACTS

This section of the survey was only displayed to respondents who indicated that they were not tenured or on a tenure track.

TABLE 24. TYPE OF CONTRACT

|  | Faculty | Program <br> Directors |  | Medical <br> Directors |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Annual contract | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| Annual contract, but eligible for | 469 | 66.2 | 50 | 53.8 | 44 | 71.0 |
| multi-year contract |  |  |  |  |  |  |
| Multi-year contract | 64 | 9.0 | 14 | 15.1 | 4 | 6.5 |
| Other | 138 | 19.5 | 29 | 31.2 | 8 | 12.9 |
| None | 25 | 3.5 | 0 | 0.0 | 2 | 3.2 |
| Total | 12 | 1.7 | 0 | 0.0 | 4 | 6.5 |

TABLE 25. LENGTH OF CONTRACT

|  | Faculty | Program <br> Directors |  | Medical <br> Directors |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| months | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| 10 months | 9 | 1.3 | 0 | 0.0 | 1 | 1.7 |
| 11 months | 20 | 2.9 | 1 | 1.1 | 0 | 0.0 |
| 12 months | 6 | 0.9 | 1 | 1.1 | 0 | 0.0 |
| 24 months | 582 | 83.1 | 81 | 87.1 | 49 | 83.1 |
| 36 months | 17 | 2.4 | 1 | 1.1 | 0 | 0.0 |
| 60 months | 34 | 4.9 | 8 | 8.6 | 1 | 1.7 |
| Other | 3 | 0.4 | 0 | 0.0 | 1 | 1.7 |
| Total | 29 | 4.1 | 1 | 1.1 | 7 | 11.9 |

Note: Respondents were only presented with options for 9, 10, and 12 months. The other contract lengths were recoded based on respondents' "other" write-in answers.

## PROGRAM POSITION

TABLE 26. CURRENT ACADEMIC RANK

|  | Faculty | Program <br> Directors |  | Medical <br> Directors |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Lecturer/instructor | $n$ | $\%$ | $n$ | $\%$ | $\boldsymbol{n}$ | $\%$ |
| Assistant professor | 535 | 61.2 | 49 | 38.3 | 18 | 25.0 |
| Associate professor | 48 | 5.5 | 18 | 14.1 | 14 | 19.4 |
| Professor | 164 | 18.8 | 57 | 44.5 | 18 | 25.0 |
| Other | 99 | 11.3 | 1 | 0.8 | 5 | 6.9 |
| Total | 28 | 3.2 | 3 | 2.3 | 17 | 23.6 |

TABLE 27. YEARS IN CURRENT ACADEMIC RANK

|  | $\boldsymbol{n}$ | Range | $\boldsymbol{M}$ | SD | $\boldsymbol{M d n}$ |
| :--- | :---: | :--- | :---: | :---: | ---: |
| Faculty | 851 | $0.0-43.0$ | 4.5 | 5.2 | 3.0 |
| Program directors | 119 | $0.0-24.0$ | 5.7 | 4.9 | 4.0 |
| Medical directors | 67 | $0.0-45.0$ | 8.4 | 9.7 | 5.0 |

TABLE 28. PRIMARY POSITION WITHIN THE PA PROGRAM

|  | $n$ | $\%$ |
| :--- | ---: | ---: |
| Academic coordinator | 89 | 10.2 |
| Admissions director/Coordinator | 16 | 1.8 |
| Associate/Assistant director | 59 | 6.7 |
| Clinical coordinator | 96 | 11.0 |
| Clinical faculty | 44 | 5.0 |
| Data analyst | 1 | 0.1 |
| Dean or associate/assistant dean | 2 | 0.2 |
| Didactic faculty | 325 | 37.1 |
| Director of clinical education | 76 | 8.7 |
| Division chief/Head/Department chair | 16 | 1.8 |
| Evaluation specialist | 1 | 0.1 |
| Faculty with combined didactic and clinical responsibilities | 70 | 8.0 |
| Research coordinator | 9 | 1.0 |
| Researcher (academic faculty responsible for independent research activities, | 12 | 1.4 |
| 20-80\% FTE) | 59 | 6.7 |
| Other | 875 | 100.0 |

Note: Program and medical directors were excluded from this table.

TABLE 29. YEARS IN PRIMARY POSITION

|  | $\boldsymbol{n}$ | Range | $\boldsymbol{M}$ | $\boldsymbol{S D}$ | $\boldsymbol{M d n}$ |
| :--- | :---: | :--- | :---: | :---: | ---: |
| Faculty | 866 | $0.1-30.0$ | 4.0 | 4.6 | 2.5 |
| Program directors | 133 | $0.1-24.0$ | 4.2 | 4.3 | 3.0 |
| Medical directors | 70 | $0.0-34.0$ | 6.6 | 6.8 | 4.8 |

FIGURE 10. PERCENT HOLDING A SECONDARY POSITION IN THE PA PROGRAM


TABLE 30. SECONDARY POSITION WITHIN THE PA PROGRAM

|  |  | Program <br> Directors |  | Medical <br> Directors |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $n$ | $\%$ | $n$ | $\%$ | $n$ |

TABLE 31. FULL-TIME EQUIVALENT (FTE)

|  | $\boldsymbol{n}$ | Range | $\boldsymbol{M}$ | $\boldsymbol{S D}$ | $\boldsymbol{M d n}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Faculty | 876 | $0.03-1.00$ | 0.93 | 0.19 | 1.00 |
| Program directors | 134 | $0.80-1.00$ | 1.00 | 0.03 | 1.00 |
| Medical directors | 71 | $0.02-1.00$ | 0.39 | 0.35 | 0.20 |

TABLE 32. AVERAGE WORK HOURS PER WEEK FOR THE 2016-2017 ACADEMIC YEAR

|  | $\boldsymbol{n}$ | Range | $\boldsymbol{M}$ | $\boldsymbol{S D}$ |
| :--- | ---: | ---: | ---: | ---: |
| Mdn |  |  |  |  |
| Faculty | 857 | $4.0-90.0$ | 43.4 | 11.5 |
| Program directors | 132 | $30.0-90.0$ | 49.6 | 9.7 |
| Medical directors | 65 | $1.0-65.0$ | 25.5 | 21.5 |

Note: Zeroes were excluded from this analysis.

TABLE 33. PERCENT OF WEEK DEVOTED TO WORK DUTIES IN THE 2016-2017 ACADEMIC YEAR (\%)

|  | Faculty |  |  |  |  | Program Directors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | n | Max | M | SD | Mdn | n | Max | M | SD | Mdn |
| Administrative | 871 | 98.0 | 2.3 | 22.6 | 10.0 | 133 | 98.0 | 53.0 | 22.4 | 5.0 |
| Clinical | 870 | 100.0 | 9.5 | 15.7 | 0.0 | 132 | 25.0 | 4.1 | 7.1 | 0.0 |
| Research/Scholarship | 870 | 80.0 | 5.2 | 9.0 | 1.0 | 133 | 20.0 | 4.8 | 5.5 | 5.0 |
| Service | 872 | 50.0 | 5.8 | 6.9 | 5.0 | 132 | 30.0 | 8.1 | 7.3 | 7.5 |
| Teaching | 868 | 100.0 | 28.5 | 21.2 | 25.0 | 133 | 50.0 | 14.9 | 10.7 | 10.0 |
| Teaching-related activities (e.g., advising, preparation, grading, etc.) | 872 | 95.0 | 24.8 | 19.1 | 20.0 | 132 | 40.0 | 9.2 | 8.2 | 9.0 |
| Other | 873 | 100.0 | 1.9 | 9.9 | 0.0 | 132 | 25.0 | 0.9 | 3.8 | 0.0 |

[^0]FIGURE 11. INVOLVEMENT IN EDUCATION OF OTHER HEALTH PROFESSIONS STUDENTS


TABLE 34. INVOLVEMENT IN EDUCATION OF OTHER HEALTH PROFESSIONS STUDENTS

|  | Faculty | Program <br> Directors | Medical <br> Directors |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| Allopathic medicine (MD) | 124 | 35.5 | 25 | 47.2 | 39 | 70.9 |
| Athletic training | 33 | 9.5 | 5 | 9.4 | 4 | 7.3 |
| Audiology/Speech-language pathology | 8 | 2.3 | 3 | 5.7 | 0 | 0.0 |
| Clinical/Counseling psychology | 9 | 2.6 | 1 | 1.9 | 0 | 0.0 |
| Dentistry | 28 | 8.0 | 7 | 13.2 | 0 | 0.0 |
| Nutrition/Dietetics | 27 | 7.7 | 5 | 9.4 | 2 | 3.6 |
| Occupational therapy | 34 | 9.7 | 5 | 9.4 | 2 | 3.6 |
| Osteopathic medicine (DO) | 36 | 10.3 | 4 | 7.5 | 10 | 18.2 |
| Pharmacy | 82 | 23.5 | 14 | 26.4 | 8 | 14.5 |
| Physical therapy | 91 | 26.1 | 16 | 30.2 | 6 | 10.9 |
| Public health | 43 | 12.3 | 7 | 13.2 | 3 | 5.5 |
| Registered nursing (BSN or ADN) | 69 | 19.8 | 12 | 22.6 | 6 | 10.9 |
| Registered nursing (advanced practice, NP, CRNA, | 87 | 24.9 | 13 | 24.5 | 11 | 20.0 |
| and/or midwife) |  |  |  |  |  |  |
| Social work | 22 | 6.3 | 7 | 13.2 | 2 | 3.6 |
| Veterinary medicine | 4 | 1.1 | 1 | 1.9 | 0 | 0.0 |
| Other | 86 | 24.6 | 10 | 18.9 | 9 | 16.4 |
| Total | 349 | - | 53 | - | 55 | - |

Table 34 Respondents were asked whether they were involved in the education of students from other health professions. Those who said "yes" were then asked to specify with which health professions students they were involved.

Note: Percentages were calculated based on the number of respondents who indicated that they were involved with the education of other health professions students. Percentages may sum to over $100 \%$ because respondents could select students from multiple other health professions.

## SECTION 5. CLINICAL WORK

Only respondents who reported working clinically were asked about their specialties and clinical income.

FIGURE 12. PERCENT WORKING CLINICALLY


TABLE 35. CLINICAL WORK

|  | Faculty | Program <br> Directors |  | Medical <br> Directors |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| Yes, on own time | 119 | 13.6 | 10 | 7.8 | 38 | 55.1 |
| Yes, on release time from program | 316 | 36.2 | 40 | 31.3 | 15 | 21.7 |
| Yes, on release time from program and additional <br> hours on own time | 149 | 17.0 | 15 | 11.7 | 4 | 5.8 |
| No | 290 | 33.2 | 63 | 49.2 | 12 | 17.4 |
| Total | $\mathbf{8 7 4}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{1 2 8}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{6 9}$ | $\mathbf{1 0 0 . 0}$ |

TABLE 36. HOURS OF CLINICAL WORK PER WEEK

|  | Faculty |  |  |  |  | Program Directors |  |  |  |  | Medical Directors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | Range | M | SD | Mdn | $n$ | Range | M | SD | Mdn | $n$ | Range | M | SD | Mdn |
| Clinical work on own time | 284 | 0.5-45.0 | 10.6 | 10.4 | 7.8 | 31 | 1.0-36.0 | 7.0 | 7.4 | 4.0 | 33 | 1.0-60.0 | 29.5 | 15.2 | 33.0 |
| Clinical work on release time | 461 | 1.0-50.0 | 8.4 | 5.3 | 8.0 | 56 | 2.0-32.0 | 8.0 | 5.1 | 8.0 | 23 | 2.0-50.0 | 19.4 | 15.8 | 15.0 |
| Total hours of clinical work | 566 | 0.5-60.0 | 12.1 | 9.6 | 8.0 | 65 | 1.0-68.0 | 10.2 | 9.5 | 8.0 | 50 | 2.0-70.0 | 26.9 | 16.4 | 24.5 |

[^1]
## SPECIALTIES

TABLE 37. SPECIALTIES CURRENTLY PRACTICING IN

|  | Faculty |  | Program Directors |  | Medical Directors |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | \% | $n$ | \% | $n$ | \% |
| Primary care specialties |  |  |  |  |  |  |
| Family/General medicine | 166 | 28.9 | 16 | 24.6 | 20 | 35.1 |
| General internal medicine | 40 | 7.0 | 6 | 9.2 | 10 | 17.5 |
| General pediatrics | 26 | 4.5 | 4 | 6.2 | 9 | 15.8 |
| Geriatrics | 14 | 2.4 | 0 | 0.0 | 3 | 5.3 |
| Obstetrics/Gynecology/Women's health | 19 | 3.3 | 0 | 0.0 | 1 | 1.8 |
| Surgery specialties |  |  |  |  |  |  |
| General surgery | 14 | 2.4 | 3 | 4.6 | 1 | 1.8 |
| Orthopedic surgery | 27 | 4.7 | 5 | 7.7 | 3 | 5.3 |
| Cardiovascular/Cardiothoracic | 6 | 1.0 | 1 | 1.5 | 0 | 0.0 |
| Neurosurgery | 5 | 0.9 | 0 | 0.0 | 0 | 0.0 |
| Urology | 4 | 0.7 | 0 | 0.0 | 0 | 0.0 |
| Plastic surgery | 1 | 0.2 | 0 | 0.0 | 0 | 0.0 |
| Other surgical subspecialties | 24 | 4.2 | 2 | 3.1 | 0 | 0.0 |
| Emergency medicine specialties |  |  |  |  |  |  |
| Emergency medicine (not urgent care) | 103 | 17.9 | 11 | 16.9 | 8 | 14.0 |
| Urgent care | 99 | 17.2 | 10 | 15.4 | 3 | 5.3 |
| Internal medicine subspecialties |  |  |  |  |  |  |
| Cardiology | 6 | 1.0 | 1 | 1.5 | 1 | 1.8 |
| Oncology/Hematology | 11 | 1.9 | 3 | 4.6 | 0 | 0.0 |
| Nephrology | 5 | 0.9 | 0 | 0.0 | 0 | 0.0 |
| Endocrinology | 8 | 1.4 | 1 | 1.5 | 1 | 1.8 |
| Gastroenterology | 7 | 1.2 | 0 | 0.0 | 1 | 1.8 |
| Infectious disease | 8 | 1.4 | 0 | 0.0 | 3 | 5.3 |
| Rheumatology | 2 | 0.3 | 0 | 0.0 | 0 | 0.0 |
| Other internal medicine subspecialty | 20 | 3.5 | 5 | 7.7 | 2 | 3.5 |
| Inpatient specialties |  |  |  |  |  |  |
| Critical care | 13 | 2.3 | 2 | 3.1 | 1 | 1.8 |
| Hospitalist | 21 | 3.7 | 2 | 3.1 | 8 | 14.0 |
| Other specialties |  |  |  |  |  |  |
| Dermatology | 4 | 0.7 | 0 | 0.0 | 1 | 1.8 |
| Neurology | 7 | 1.2 | 0 | 0.0 | 1 | 1.8 |
| Interventional radiology | 1 | 0.2 | 0 | 0.0 | 1 | 1.8 |
| Palliative care | 2 | 0.3 | 0 | 0.0 | 0 | 0.0 |
| Pain management | 7 | 1.2 | 0 | 0.0 | 1 | 1.8 |
| Retail clinic | 3 | 0.5 | 0 | 0.0 | 0 | 0.0 |
| Pediatric subspecialties | 12 | 2.1 | 1 | 1.5 | 1 | 1.8 |
| Occupational medicine | 18 | 3.1 | 4 | 6.2 | 3 | 5.3 |
| Psychiatry/Behavioral medicine | 13 | 2.3 | 0 | 0.0 | 0 | 0.0 |
| Correctional medicine | 5 | 0.9 | 0 | 0.0 | 1 | 1.8 |
| Other | 49 | 8.5 | 6 | 9.2 | 1 | 1.8 |
| Total | 575 | - | 65 | - | 57 | - |

[^2] to over $100 \%$ because respondents could select multiple specialties.

FIGURE 13. TOP 5 MOST COMMON SPECIALTIES

| Faculty | Program Directors | Medical Directors |
| :---: | :---: | :---: |
| Family/ <br> General medicine | Family/ <br> General medicine | Family/ <br> General medicine |
| Emergency medicine (not urgent care) | Emergency medicine (not urgent care) | General internal medicine |
| Urgent care | Urgent care | General pediatrics |
| General internal medicine | General internal medicine | Emergency medicine (not urgent care) |
| Orthopedic surgery | Orthopedic surgery | Hospitalist |

Note: "Other" was excluded prior to ranking. Rankings of most common specialties were determined by the proportion of respondents who indicated working in each specialty.

## CLINICAL INCOME

FIGURE 14. CLINICAL WORK GENERATES INCOME


TABLE 38. CLINICAL INCOME PAYMENT ARRANGEMENT

|  | Faculty |  | Program <br> Directors | Medical <br> Directors |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| All income retained by self | 414 | 84.7 | 44 | 81.5 | 32 | 61.5 |
| Part of income retained by self | 10 | 2.0 | 3 | 5.6 | 1 | 1.9 |
| All income retained by program | 21 | 4.3 | 2 | 3.7 | 4 | 7.7 |
| Program has a form of practice plan formula | 11 | 2.2 | 5 | 9.3 | 5 | 9.6 |
| Do not know | 26 | 5.3 | 0 | 0.0 | 4 | 7.7 |
| Other | 7 | 1.4 | 0 | 0.0 | 6 | 11.5 |
| Total | $\mathbf{4 8 9}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{5 4}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{5 2}$ | $\mathbf{1 0 0 . 0}$ |

TABLE 39. AMOUNT OF CLINICAL INCOME (\$) GENERATED IN THE 2016 CALENDAR YEAR

|  | Faculty |  |  |  |  | Program Directors |  |  |  |  | Medical Directors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | $M(\mathrm{~T})$ | SD | Mdn | $n$ | M | $M(\mathrm{~T})$ | SD | Mdn | n | M | $M(\mathrm{~T})$ | SD | Mdn |
| Income retained by self | 272 | 33,807 | 41,071 | 20,000 | 24,503 | 41 | 20,783 | 15,752 | 15,000 | 18,818 | 17 | 141,176 | 96,510 | 100,000 | 142,667 |
| Income retained by program | 26 | 41,652 | 35,756 | 32,500 | 39,274 | 4 | 64,113 | 70,790 | 60,625 | 64,113 | 3 | 13,673 | 13,041 | 15,000 | 13,673 |
| Total income | 275 | 36,941 | 44,614 | 20,000 | 27,127 | 41 | 27,038 | 36,706 | 15,000 | 19,044 | 17 | 143,589 | 97,707 | 100,000 | 143,668 |

Note: Zeroes were excluded from this analysis. " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

## SECTION 6. FACULTY \& PROGRAM DIRECTOR SALARIES

Only faculty and program director salaries are reported in this section. Respondents who reported . 75 FTE or less were excluded from these analyses. The final sample consisted of 781 faculty (89.1\%) and 134 program directors (100.0\%), although not all respondents provided salary information. For information on medical director salaries, see p. 34 in Section 7: Medical Directors.

## SALARY DISAGGREGATIONS

The questions regarding annual base salary were slightly different in this administration of the Faculty \& Directors Survey. Respondents were given two choices for how to report their annual base salary: They could enter the exact amount, select a range in which their salary fell, or do both. Results from both methods are presented with exact amounts in tables and the distribution of salary ranges in accompanying figures. The salary range analyses also include the exact write-in salaries, which were first recoded into the appropriate range. Therefore, $n$ 's will be larger in the salary range figures than in the exact amount tables. The n's used in the salary range analyses are indicated in the figure legends.
"Salary" refers to annual base faculty salary and excludes fringe benefits. Zeroes and "I prefer not to answer" responses were excluded from all analyses in this section. " $M(\mathrm{~T})$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

To protect participant privacy, PAEA does not report exact financial information when there are fewer than five respondents. Thus, some categories were excluded from tables due to low response frequencies.

TABLE 40. SALARY (\$)

|  | n | M | $M(\mathrm{~T})$ | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty | 377 | 96,039 | 94,584 | 16,899 | 80,000 | 85,000 | 93,000 | 105,000 | 118,893 |
| Program directors | 72 | 128,119 | 127,036 | 24,968 | 95,150 | 109,225 | 125,000 | 144,500 | 162,880 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

FIGURE 15. DISTRIBUTION OF SALARY RANGES


|  | $\boldsymbol{n}$ | $\boldsymbol{M}$ | $\boldsymbol{M}(\mathbf{T})$ | $\boldsymbol{S D}$ | $\mathbf{P 1 0}$ | $\mathbf{P 2 5}$ | P50 <br> $(\boldsymbol{M d n})$ | $\mathbf{P 7 5}$ | $\mathbf{P 9 0}$ |  |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |  |
| Female | 269 | 93,206 | 92,306 | 13,938 | 78,800 | 84,000 | 90,000 | 101,000 | 113,000 |  |
| Male | 104 | 102,638 | 100,581 | 20,667 | 82,941 | 90,000 | 98,000 | 111,500 | 125,000 |  |
| Program directors |  |  |  |  |  |  |  |  |  |  |
| Female | 34 | 121,709 | 119,986 | 24,690 | 91,500 | 103,500 | 123,400 | 134,000 | 155,600 |  |
| Male | 37 | 133,580 | 132,660 | 24,376 | 106,121 | 117,000 | 127,000 | 150,000 | 163,520 |  |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

FIGURE 16. DISTRIBUTION OF SALARY RANGES BY GENDER: FACULTY


FIGURE 17. DISTRIBUTION OF SALARY RANGES BY GENDER: PROGRAM DIRECTORS


TABLE 42. SALARY BY ETHNICITY (\$)

|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| Hispanic, Latino, Latina, or Spanish in origin | 14 | 91,669 | 89,953 | 17,783 | 80,300 | 82,375 | 90,000 | 94,500 | 108,600 |
| Not Hispanic, Latino, Latina, or Spanish in origin | 355 | 95,935 | 94,481 | 16,752 | 80,000 | 85,000 | 93,000 | 104,750 | 117,600 |
| Program directors |  |  |  |  |  |  |  |  |  |
| Hispanic, Latino, Latina, or Spanish in origin | NR | NR | NR | NR | NR | NR | NR | NR | NR |
| Not Hispanic, Latino, Latina, or Spanish in origin | 69 | 127,153 | 12,626 | 24,456 | 95,000 | 109,000 | 125,000 | 143,825 | 160,640 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

FIGURE 18. DISTRIBUTION OF SALARY
RANGES BY ETHNICITY: FACULTY


TABLE 43. SALARY BY RACE (\$)

|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| Asian | 6 | 103,330 | 103,330 | 17,648 | 85,500 | 88,875 | 101,250 | 113,610 | 123,240 |
| Black or African American | 9 | 98,774 | 98,774 | 9,425 | 86,000 | 96,000 | 99,000 | 104,000 | 106,840 |
| Multiracial | 6 | 89,486 | 89,486 | 8,739 | 82,000 | 82,750 | 88,000 | 91,686 | 98,458 |
| White or European American | 343 | 96,002 | 94,502 | 17,025 | 80,000 | 85,000 | 93,000 | 104,750 | 118,964 |
| Program directors |  |  |  |  |  |  |  |  |  |
| White or European American | 67 | 128,643 | 127,665 | 25,534 | 95,000 | 110,650 | 125,000 | 147,318 | 163,520 |

Note: Native American/American Indian and Native Hawaiian/Pacific Islander faculty and non-White program directors were excluded due to low frequencies. " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

FIGURE 19. DISTRIBUTION OF SALARY RANGES BY RACE: FACULTY


|  | $n$ | M | M ( $\mathrm{T}^{\text {) }}$ | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| URM | 35 | 97,221 | 95,734 | 15,979 | 82,000 | 85,500 | 95,000 | 105,000 | 115,568 |
| Non-URM | 336 | 95,929 | 94,487 | 16,967 | 80,000 | 85,000 | 93,000 | 104,625 | 118,911 |
| Program directors |  |  |  |  |  |  |  |  |  |
| URM | 6 | 128,078 | 128,078 | 29,091 | 107,735 | 111,000 | 119,500 | 127,250 | 157,000 |
| Non-URM | 65 | 127,878 | 127,087 | 24,929 | 95,000 | 109,300 | 125,000 | 146,000 | 161,920 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

FIGURE 20. DISTRIBUTION OF SALARY RANGES BY UNDERREPRESENTED MINORITY STATUS: FACULTY


FIGURE 21. DISTRIBUTION OF SALARY RANGES BY UNDERREPRESENTED MINORITY STATUS: PROGRAM DIRECTORS


Table 44 Underrepresented minority (URM) status is defined and reported in two different ways. In Table 44 and Figures 20 and 21, URMs included those who identified as Hispanic, a single non-White race, or a nonWhite race in combination with White race. URMs are contrasted against non-Hispanic single-race White respondents. Table 45 and Figures 22 and 23 narrow the URM definition to "underrepresented in medicine," defined by the Association of American Medical Colleges as "those racial and ethnic populations that are underrepresented in the medical profession relative to their numbers in the general population." In PAEA's definition, Asian and Asian/White biracial individuals are not classified as URMs in medicine. Respondents who did not self-identify their race or ethnicity were excluded.

TABLE 45. SALARY BY UNDERREPRESENTED MINORITY IN MEDICINE STATUS (\$)

|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| URM in medicine | 28 | 96,101 | 94,809 | 15,912 | 81,700 | 84,750 | 94,000 | 104,250 | 114,060 |
| Non-URM in medicine | 343 | 96,047 | 94,594 | 16,957 | 80,000 | 85,000 | 93,000 | 105,000 | 118,964 |
| Program directors |  |  |  |  |  |  |  |  |  |
| URM in medicine | 5 | 132,400 | 132,400 | 30,295 | 112,200 | 117,000 | 122,000 | 129,000 | 162,600 |
| Non-URM in medicine | 66 | 127,554 | 126,705 | 24,876 | 95,000 | 109,075 | 125,000 | 145,456 | 161,600 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

FIGURE 22. DISTRIBUTION OF SALARY RANGES BY UNDERREPRESENTED MINORITY IN MEDICINE STATUS: FACULTY

FIGURE 23. DISTRIBUTION OF SALARY RANGES BY UNDERREPRESENTED MINORITY IN MEDICINE STATUS: PROGRAM DIRECTORS


TABLE 46. SALARY BY HIGHEST DEGREE (\$)

|  | $\boldsymbol{n}$ | $\boldsymbol{M}$ | $\boldsymbol{M}(\mathbf{T})$ | $\boldsymbol{S D}$ | $\mathbf{P 1 0}$ | $\mathbf{P 2 5}$ | P50 <br> $(\boldsymbol{M d n})$ | $\mathbf{P 7 5}$ | P90 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| Bachelor's degree | 9 | 96,173 | 96,173 | 12,436 | 82,860 | 92,000 | 95,000 | 99,624 | 104,847 |
| Master's degree | 282 | 93,228 | 92,176 | 14,258 | 78,100 | 84,000 | 90,000 | 100,356 | 111,000 |
| Doctoral degree | 82 | 104,831 | 103,200 | 21,894 | 83,100 | 90,000 | 102,750 | 118,290 | 129,708 |
| Program directors |  |  |  |  |  |  |  |  |  |
| Master's degree | 38 | 122,344 | 121,799 | 22,131 | 93,500 | 106,000 | 122,900 | 134,750 | 152,400 |
| Doctoral degree | 33 | 134,293 | 133,210 | 27,022 | 105,774 | 114,400 | 127,000 | 156,000 | 176,200 |

Note: Respondents who indicated that their highest degree was a certificate, associate's degree, or "other," and program directors whose highest degree was a bachelor's degree, were excluded due to low frequencies. "M (T)" refers to the trimmed mean, or the mean when the top and bottom 10\% of values are removed.

FIGURE 24. DISTRIBUTION OF SALARY RANGES BY HIGHEST DEGREE: FACULTY

FIGURE 25. DISTRIBUTION OF SALARY RANGES BY HIGHEST DEGREE: PROGRAM DIRECTORS



TABLE 47. SALARY BY PA STATUS (\$)

|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | $\begin{aligned} & \text { P50 } \\ & \text { (Mdn) } \end{aligned}$ | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| Non-PA | 49 | 95,888 | 94,262 | 16,763 | 80,800 | 85,000 | 95,000 | 107,000 | 120,400 |
| PA | 328 | 97,052 | 97,023 | 17,929 | 80,000 | 85,000 | 93,000 | 104,000 | 117,300 |
| Program directors |  |  |  |  |  |  |  |  |  |
| PA | 68 | 127,293 | 126,418 | 24,480 | 95,000 | 109,225 | 124,500 | 143,869 | 160,960 |

Note: Non-PA program directors were excluded due to low frequencies. " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom 10\% of values are removed.

FIGURE 26. DISTRIBUTION OF SALARY RANGES BY PA STATUS: FACULTY


TABLE 48. SALARY BY ACADEMIC RANK (\$)

|  | $n$ | M | M ( $\mathrm{T}^{\text {) }}$ | SD | P10 | P25 | $\begin{gathered} \text { P50 } \\ (M d n) \end{gathered}$ | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| Lecturer/instructor | 36 | 91,961 | 91,512 | 10,232 | 81,000 | 84,750 | 91,875 | 97,500 | 103,746 |
| Assistant professor | 252 | 94,601 | 93,431 | 15,293 | 78,100 | 85,000 | 91,793 | 104,000 | 114,398 |
| Associate professor | 55 | 101,657 | 100,735 | 19,731 | 82,898 | 90,000 | 97,500 | 113,500 | 123,800 |
| Professor | 16 | 115,873 | 112,570 | 27,302 | 90,000 | 100,356 | 106,500 | 121,250 | 148,000 |
| Other | 17 | 90,753 | 90,053 | 12,368 | 79,000 | 83,200 | 89,000 | 94,000 | 108,400 |
| Program directors |  |  |  |  |  |  |  |  |  |
| Assistant professor | 27 | 122,270 | 122,078 | 20,763 | 98,600 | 108,500 | 120,000 | 136,000 | 153,200 |
| Associate professor | 33 | 129,321 | 127,873 | 29,215 | 95,000 | 106,469 | 125,000 | 149,000 | 168,200 |
| Professor | 10 | 140,383 | 139,103 | 19,012 | 123,700 | 127,000 | 141,913 | 148,500 | 158,300 |

Note: No program directors selected "Lecturer/instructor" or "Other" as their academic rank. "M (T)" refers to the trimmed mean, or the mean when the top and bottom 10\% of values are removed.

FIGURE 27. DISTRIBUTION OF SALARY RANGES BY ACADEMIC RANK: FACULTY


FIGURE 28. DISTRIBUTION OF SALARY RANGES BY ACADEMIC RANK: PROGRAM DIRECTORS


TABLE 49. SALARY BY TENURE STATUS (\$)

|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| Not tenured or on tenure track | 294 | 96,285 | 95,125 | 15,805 | 80,000 | 86,000 | 93,800 | 105,000 | 118,946 |
| Tenure track | 63 | 91,502 | 90,127 | 15,255 | 74,944 | 82,850 | 88,000 | 98,000 | 107,000 |
| Tenured | 19 | 107,498 | 104,733 | 29,746 | 79,800 | 87,830 | 98,600 | 114,850 | 145,600 |
| Program directors |  |  |  |  |  |  |  |  |  |
| Not tenured or on tenure track | 50 | 128,693 | 128,179 | 24,728 | 96,350 | 110,575 | 126,000 | 145,500 | 163,280 |
| Tenure track | 10 | 126,874 | 127,592 | 22,618 | 104,040 | 115,500 | 121,250 | 144,976 | 158,000 |
| Tenured | 10 | 126,929 | 123,662 | 32,724 | 95,000 | 103,867 | 117,500 | 139,619 | 179,600 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

## FIGURE 29. DISTRIBUTION OF SALARY RANGES BY TENURE STATUS: FACULTY

FIGURE 30. DISTRIBUTION OF SALARY RANGES BY TENURE STATUS: PROGRAM DIRECTORS



TABLE 50. SALARY BY PRIMARY POSITION (\$)

|  | n | M | M (T) | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Academic coordinator | 37 | 95,652 | 95,123 | 11,985 | 74,800 | 86,000 | 94,000 | 105,000 | 122,000 |
| Admissions director/Coordinator | 9 | 102,667 | 102,667 | 20,821 | 84,000 | 90,000 | 97,000 | 106,000 | 152,000 |
| Associate/Assistant director | 32 | 106,818 | 106,630 | 16,702 | 80,000 | 91,253 | 110,000 | 120,000 | 140,000 |
| Clinical coordinator | 41 | 90,966 | 90,921 | 11,068 | 69,000 | 85,000 | 91,500 | 98,000 | 114,200 |
| Clinical faculty | 14 | 92,750 | 93,000 | 9,104 | 75,000 | 88,000 | 92,500 | 98,500 | 107,500 |
| Didactic faculty | 142 | 91,394 | 90,527 | 13,722 | 45,000 | 83,000 | 90,000 | 98,000 | 140,000 |
| Director of clinical education | 37 | 98,032 | 97,576 | 15,719 | 69,000 | 88,000 | 92,000 | 109,485 | 129,000 |
| Division chief/Head/Department chair | 8 | 147,853 | 147,853 | 24,857 | 114,000 | 143,000 | 149,000 | 162,000 | 192,000 |
| Faculty with combined didactic and clinical responsibilities | 27 | 95,111 | 94,630 | 12,853 | 65,000 | 88,500 | 95,000 | 104,000 | 131,500 |
| Research coordinator | 6 | 101,583 | 101,583 | 19,080 | 83,000 | 85,650 | 96,900 | 117,825 | 126,000 |
| Researcher (Academic faculty responsible for independent research activities, 20-80\% FTE) | 6 | 94,931 | 94,931 | 16,854 | 73,500 | 85,472 | 91,594 | 105,000 | 120,000 |
| Other | 17 | 97,641 | 97,731 | 20,141 | 63,929 | 89,000 | 95,993 | 115,000 | 130,000 |

Note: Program directors and positions with fewer than 5 respondents were excluded. " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom 10\% of values are removed.

TABLE 51. SALARY BY YEARS IN PRIMARY POSITION (\$)

|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| Less than 1 year | 73 | 90,934 | 89,543 | 15,778 | 74,840 | 81,000 | 90,000 | 97,000 | 108,000 |
| 1 year | 80 | 97,242 | 95,440 | 15,619 | 80,000 | 85,750 | 94,500 | 105,000 | 117,300 |
| 2 years | 64 | 94,385 | 92,769 | 14,190 | 82,000 | 85,000 | 91,958 | 98,500 | 112,100 |
| 3 years | 46 | 93,864 | 93,476 | 14,735 | 76,750 | 83,500 | 92,250 | 102,906 | 119,000 |
| 4 years | 30 | 92,919 | 93,191 | 15,774 | 81,400 | 84,000 | 91,800 | 103,425 | 108,500 |
| 5 years | 19 | 103,266 | 100,120 | 29,519 | 78,200 | 90,000 | 94,000 | 107,210 | 130,000 |
| 6-7 years | 24 | 101,369 | 100,042 | 21,161 | 77,100 | 88,350 | 98,000 | 108,316 | 128,268 |
| $8-9$ years | 9 | 99,751 | 99,751 | 18,075 | 86,800 | 92,000 | 96,000 | 102,000 | 113,597 |
| 10 years | 6 | 104,483 | 104,483 | 9,910 | 92,650 | 95,750 | 107,000 | 111,500 | 113,800 |
| 11-14 years | 11 | 102,543 | 102,997 | 16,108 | 83,000 | 87,825 | 105,000 | 119,161 | 120,000 |
| 15-19 years | 8 | 108,897 | 108,897 | 10,901 | 97,033 | 104,619 | 110,000 | 114,675 | 119,190 |
| 20 or more years | 6 | 106,180 | 106,180 | 10,827 | 98,000 | 101,000 | 104,500 | 105,000 | 116,040 |
| Program directors |  |  |  |  |  |  |  |  |  |
| Less than 1 year | 7 | 109,286 | 109,286 | 20,782 | 86,800 | 89,000 | 117,000 | 127,000 | 130,400 |
| 1-2 years | 24 | 134,012 | 132,764 | 24,889 | 108,848 | 117,375 | 126,500 | 152,000 | 167,800 |
| 3-4 years | 16 | 128,349 | 127,292 | 28,459 | 95,000 | 105,450 | 125,938 | 151,250 | 159,500 |
| 5-9 years | 15 | 120,572 | 119,814 | 19,888 | 95,600 | 105,500 | 121,000 | 134,500 | 146,781 |
| 10 or more years | 9 | 135,236 | 135,236 | 21,854 | 111,460 | 123,000 | 127,000 | 146,000 | 155,800 |

Note: Years were grouped as needed to create groups of reportable size. "M T$)^{\prime}$ " refers to the trimmed mean, or the mean when the top and bottom 10\% of values are removed.

TABLE 52. SALARY BY PROGRAM ACADEMIC HEALTH CENTER STATUS (\$)

|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| AHC | 120 | 101,722 | 99,488 | 18,751 | 84,990 | 90,000 | 96,755 | 110,250 | 122,500 |
| Non-AHC | 257 | 93,386 | 92,304 | 15,290 | 77,800 | 83,200 | 90,000 | 103,000 | 114,000 |
| Program directors |  |  |  |  |  |  |  |  |  |
| AHC | 21 | 141,492 | 121,050 | 26,534 | 100,000 | 129,000 | 143,825 | 159,000 | 169,000 |
| Non-AHC | 51 | 122,613 | 142,696 | 22,306 | 95,000 | 108,500 | 122,000 | 133,306 | 150,000 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

FIGURE 31. DISTRIBUTION OF SALARY RANGES BY PROGRAM ACADEMIC HEALTH CENTER STATUS: FACULTY


FIGURE 32. DISTRIBUTION OF SALARY RANGES BY PROGRAM ACADEMIC HEALTH CENTER STATUS: PROGRAM DIRECTORS


TABLE 53. SALARY BY TYPE OF INSTITUTION (\$)

|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | P50 (Mdn) | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| Public | 108 | 100,118 | 97,634 | 19,910 | 82,000 | 85,750 | 95,625 | 110,000 | 122,900 |
| Private | 263 | 94,452 | 93,497 | 15,407 | 79,200 | 85,000 | 92,000 | 104,000 | 115,480 |
| Program directors |  |  |  |  |  |  |  |  |  |
| Public | 20 | 134,629 | 132,686 | 24,709 | 106,382 | 117,375 | 127,500 | 156,500 | 161,900 |
| Private | 52 | 125,615 | 124,512 | 24,847 | 95,000 | 109,000 | 124,500 | 140,888 | 162,780 |

Note: Private includes both non-profit and for-profit institutions. Public/private hybrid and military programs were excluded due to low frequencies. " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

FIGURE 33. DISTRIBUTION OF SALARY RANGES BY TYPE OF INSTITUTION: FACULTY


FIGURE 34. DISTRIBUTION OF SALARY RANGES BY TYPE OF INSTITUTION: PROGRAM DIRECTORS


TABLE 54. SALARY BY CENSUS REGION \& DIVISION (\$)

|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | $\begin{aligned} & \text { P50 } \\ & \text { (Mdn) } \end{aligned}$ | P75 | P90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty |  |  |  |  |  |  |  |  |  |
| Northeast Region |  |  |  |  |  |  |  |  |  |
| New England Division | 28 | 107,221 | 107,258 | 14,609 | 90,000 | 94,500 | 105,000 | 120,500 | 125,300 |
| Middle Atlantic Division | 86 | 91,350 | 89,935 | 16,543 | 74,400 | 82,175 | 89,000 | 98,200 | 109,000 |
| Subtotal | 114 | 95,248 | 94,273 | 17,434 | 76,000 | 84,000 | 92,210 | 104,000 | 122,000 |
| Midwest Region |  |  |  |  |  |  |  |  |  |
| East North Central Division | 57 | 91,852 | 91,630 | 12,927 | 77,800 | 84,000 | 92,000 | 98,000 | 106,400 |
| West North Central Division | 24 | 98,068 | 94,981 | 26,025 | 75,300 | 82,750 | 94,500 | 110,750 | 119,296 |
| Subtotal | 81 | 93,694 | 92,241 | 17,884 | 76,000 | 83,500 | 92,000 | 100,000 | 113,000 |
| South Region |  |  |  |  |  |  |  |  |  |
| South Atlantic Division | 81 | 95,047 | 94,272 | 13,324 | 80,000 | 86,000 | 94,000 | 103,759 | 110,000 |
| East South Central Division | 20 | 95,057 | 93,634 | 13,542 | 84,600 | 85,000 | 92,000 | 100,750 | 113,500 |
| West South Central Division | 37 | 98,487 | 98,226 | 13,537 | 82,000 | 90,000 | 96,000 | 111,000 | 115,240 |
| Subtotal | 138 | 95,971 | 95,225 | 13,401 | 81,000 | 86,000 | 94,000 | 104,875 | 114,060 |
| West Region |  |  |  |  |  |  |  |  |  |
| Mountain Division | 25 | 95,800 | 94,000 | 15,875 | 80,000 | 88,000 | 92,000 | 104,000 | 114,800 |
| Pacific Division | 19 | 111,598 | 110,491 | 25,466 | 87,600 | 90,000 | 103,734 | 135,000 | 144,200 |
| Subtotal | 44 | 102,622 | 100,204 | 21,789 | 83,000 | 88,750 | 95,000 | 107,750 | 140,000 |
| Program directors |  |  |  |  |  |  |  |  |  |
| Northeast Region |  |  |  |  |  |  |  |  |  |
| New England Division | 9 | 134,545 | 134,545 | 25,616 | 106,200 | 124,000 | 137,000 | 144,000 | 156,200 |
| Middle Atlantic Division | 11 | 119,162 | 119,198 | 20,545 | 89,000 | 110,650 | 114,444 | 131,000 | 148,635 |
| Subtotal | 20 | 126,084 | 125,606 | 23,666 | 94,400 | 111,325 | 125,500 | 140,931 | 149,100 |
| Midwest Region |  |  |  |  |  |  |  |  |  |
| East North Central Division | 17 | 128,757 | 127,525 | 24,257 | 103,760 | 108,000 | 124,000 | 140,000 | 163,000 |
| West North Central Division | 7 | 113,857 | 113,857 | 25,789 | 85,900 | 91,500 | 123,000 | 125,000 | 137,400 |
| Subtotal | 24 | 124,411 | 123,218 | 25,113 | 95,450 | 106,252 | 123,500 | 136,250 | 158,100 |
| South Region |  |  |  |  |  |  |  |  |  |
| South Atlantic Division | 9 | 122,931 | 122,931 | 19,781 | 101,400 | 117,000 | 122,000 | 129,000 | 137,800 |
| East South Central Division | 6 | 129,833 | 129,833 | 36,307 | 97,500 | 106,000 | 119,500 | 152,500 | 172,500 |
| West South Central Division | 7 | 145,118 | 145,118 | 25,395 | 116,200 | 135,413 | 150,000 | 158,000 | 166,400 |
| Subtotal | 22 | 131,873 | 130,678 | 27,223 | 100,300 | 111,000 | 128,000 | 156,000 | 164,500 |
| West Region |  |  |  |  |  |  |  |  |  |
| Subtotal | 6 | 135,969 | 135,969 | 22,169 | 117,500 | 120,250 | 126,806 | 155,553 | 163,600 |

Note: Program director salaries in the Mountain and Pacific Divisions were not reported separately due to low frequencies. For a map of Census Regions and Divisions, please see Appendix $A$. " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

## INCOME OUTSIDE OF BASE FACULTY SALARY

Respondents were asked to report any income, besides their base faculty salary, that they received from other sources within their employing institution in the 2016-2017 academic year.

TABLE 55. INCOME FROM INSTITUTION OUTSIDE OF BASE FACULTY SALARY (\$)

|  | Faculty |  |  |  |  | Program Directors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | $M(\mathrm{~T})$ | SD | Mdn | $n$ | M | $M(\mathrm{~T})$ | SD | Mdn |
| Other salary (e.g., administrative stipend) | 196 | 15,681 | 10,106 | 29,150 | 8,000 | 53 | 15,542 | 14,365 | 11,270 | 12,000 |
| Teaching and other contributions at the same institution, but not at the PA program | 58 | 7,148 | 4,914 | 10,384 | 4,000 | 7 | 9,646 | 9,646 | 6,975 | 8,000 |
| Total income outside of annual base salary | 240 | 14,534 | 9,500 | 26,929 | 8,000 | 57 | 15,635 | 14,515 | 10,932 | 13,000 |

Note: " $M(T)^{\prime}$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

FIGURE 35. PERCENT RECEIVING INCOME FROM INSTITUTION OUTSIDE OF BASE FACULTY SALARY


## SECTION 7. MEDICAL DIRECTORS

## MEDICAL DIRECTOR RESPONSIBILITIES \& ACTIVITIES

TABLE 56. FTE BY RESPONSIBILITY

|  | $\boldsymbol{n}$ | Range | $\boldsymbol{M}$ | $\mathbf{S D}$ | $\boldsymbol{M d n}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Medical director duties | 63 | $.02-1.00$ | 0.28 | 0.25 | 0.20 |
| Other duties and responsibilities within the PA <br> program | 19 | $.01-1.00$ | 0.48 | 0.33 | 0.50 |
| Duties and responsibilities outside of the PA program <br> but at the same institution | 18 | $.02-.80$ | 0.53 | 0.31 | 0.70 |

Note: Zeroes were excluded from this analysis.
table 57. HOURS PER WEEK DEVOTED TO PA PROGRAM ACTIVITIES

|  | $\boldsymbol{n}$ | Range | $\boldsymbol{M}$ | $\boldsymbol{S D}$ | $\boldsymbol{M d n}$ |
| :--- | :---: | :---: | :---: | :---: | ---: |
| Hours | 65 | $1.0-60.0$ | 12.9 | 13.0 | 8.0 |

Note: Zeroes were excluded from this analysis.

TABLE 58. PERCENT OF TIME SPENT ON MEDICAL DIRECTOR ACTIVITIES (\%)

|  | \% <br> Reporting | $\boldsymbol{n}$ | Range | $\boldsymbol{M}$ | $\boldsymbol{S D}$ | $\boldsymbol{M d n}$ |
| :--- | :---: | :---: | :---: | :---: | ---: | ---: |
| Administration | 74.6 | 50 | $2.0-100.0$ | 33.3 | 31.0 | 22.5 |
| Admissions | 82.1 | 52 | $1.0-50.0$ | 10.0 | 8.7 | 8.5 |
| Clinical teaching | 68.7 | 37 | $1.0-90.0$ | 22.4 | 22.4 | 15.0 |
| Committee work | 77.6 | 48 | $1.0-100.0$ | 15.4 | 21.3 | 10.0 |
| Curriculum development | 77.6 | 41 | $2.0-50.0$ | 10.8 | 10.4 | 6.0 |
| Didactic teaching | 79.1 | 48 | $2.0-80.0$ | 27.1 | 24.6 | 20.0 |
| Direct patient care | 37.3 | 20 | $5.0-80.0$ | 31.4 | 23.2 | 30.0 |
| Faculty development | 41.8 | 23 | $2.0-20.0$ | 6.5 | 4.1 | 5.0 |
| PA-related research | 23.9 | 13 | $1.0-60.0$ | 0.2 | 15.7 | 5.0 |
| Other research | 7.5 | 5 | $2.0-10.0$ | 6.0 | 3.8 | 5.0 |
| Other responsibilities | 9.0 | 5 | $5.0-30.0$ | 12.0 | 10.4 | 10.0 |

Note: Zeroes were excluded from this analysis.

Table 58 Participants were asked to indicate the duties they had in their role, then to report the percent of time spent on each duty. "\% reporting" is the number of respondents who reported a role, divided by the 67 total respondents who reported at least one duty. " $n$ " refers to the number of respondents who reported the time spent on duties.

FIGURE 36. MEDICAL DIRECTOR ACTIVITIES


Note: Rankings of time spent are based on respondents' average reports of the percent of their time spent on each duty.

## MEDICAL DIRECTOR SALARIES

With the exception of Table 59, "salary" refers to respondents' salary for medical director duties only. Medical directors' mean and median FTE for their medical director duties only are included alongside salary information, along with the number of respondents who provided both salary and medical director FTE information. Zeroes were excluded from all analyses.

## TABLE 59. SOURCES OF TOTAL SALARY (\%)

|  | $\boldsymbol{n}$ | Range | $\boldsymbol{M}$ | $\boldsymbol{S D}$ | $\boldsymbol{M d n}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| PA program | 48 | $0.03-100.00$ | 48.9 | 39.3 | 30.0 |
| Institution but not PA program (e.g., | 17 | $25.00-100.00$ | 66.4 | 24.5 | 70.0 |
| Department of Family Medicine) |  |  |  |  |  |
| Clinical work | 26 | $10.00-95.50$ | 50.3 | 32.1 | 37.5 |
| Other | 8 | $2.00-97.50$ | 39.2 | 33.5 | 33.5 |

TABLE 60. SALARY (\$)

|  | Salary |  |  |  |  |  |  |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | $\begin{aligned} & \text { P50 } \\ & \text { (Mdn) } \end{aligned}$ | P75 | P90 | $n$ | M | Mdn |
| Salary | 50 | 31,449 | 27,299 | 24,912 | 10,000 | 15,000 | 25,500 | 40,000 | 63,500 | 47 | 0.29 | 0.20 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

TABLE 61. SALARY BY GENDER (\$)

|  | Salary |  |  |  |  |  |  |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | $M(\mathrm{~T})$ | SD | P10 | P25 | P50 <br> (Mdn) | P75 | P90 | $n$ | M | Mdn |
| Male | 39 | 27,577 | 24,030 | 22,823 | 9,600 | 14,500 | 20,000 | 37,000 | 46,000 | 37 | 0.29 | 0.20 |
| Female | 11 | 45,177 | 42,994 | 28,208 | 16,200 | 24,375 | 40,000 | 63,000 | 81,000 | 10 | 0.30 | 0.20 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

TABLE 62. SALARY BY UNDERREPRESENTED MINORITY STATUS (\$)

|  | Salary |  |  |  |  |  |  |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | M ( T ) | SD | P10 | P25 | $\begin{aligned} & \text { P50 } \\ & \text { (Mdn) } \end{aligned}$ | P75 | P90 | $n$ | M | Mdn |
| URM | 7 | 23,821 | 23,821 | 13,072 | 12,400 | 14,500 | 18,750 | 33,000 | 41,200 | 7 | 0.18 | 0.20 |
| Non-URM | 41 | 32,676 | 28,400 | 26,838 | 10,000 | 15,000 | 25,000 | 40,000 | 68,000 | 38 | 0.31 | 0.20 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.
Table 61 Data were not reported separately for URMs in medicine because of low frequencies.

TABLE 63. SALARY BY YEARS IN POSITION (\$)

|  | Salary |  |  |  |  |  |  |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | M (T) | SD | P10 | P25 | P50 (Mdn) | P75 | P90 | $n$ | M | Mdn |
| 1 or fewer years | 7 | 23,964 | 23,964 | 20,561 | 8,400 | 10,000 | 18,750 | 30,000 | 49,200 | 7 | 0.24 | 0.20 |
| 2-3 years | 13 | 34,846 | 32,909 | 23,252 | 10,200 | 18,000 | 32,000 | 40,000 | 67,000 | 13 | 0.28 | 0.20 |
| 4-5 years | 9 | 29,356 | 29,356 | 21,699 | 12,400 | 16,000 | 25,000 | 40,000 | 51,000 | 7 | 0.43 | 0.30 |
| 6-8 years | 5 | 26,200 | 26,200 | 11,735 | 15,000 | 15,000 | 28,000 | 30,000 | 37,800 | 5 | 0.19 | 0.20 |
| 9-10 years | 5 | 37,600 | 37,600 | 35,189 | 14,400 | 15,000 | 30,000 | 30,000 | 71,400 | 5 | 0.37 | 0.25 |
| 11 or more years | 11 | 33,500 | 26,333 | 33,406 | 8,000 | 14,000 | 26,000 | 39,500 | 50,000 | 10 | 0.26 | 0.15 |

Note: Years were grouped as needed to create groups of reportable size. "M $(T)$ " refers to the trimmed mean, or the mean when the top and bottom 10\% of values are removed.

TABLE 64. SALARY BY ACADEMIC RANK (\$)

|  | Salary |  |  |  |  |  |  |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | n | M | M ( T ) | SD | P10 | P25 | P50 (Mdn) | P75 | P90 | n | M | Mdn |
| Lecturer/Instructor | 5 | 24,100 | 24,100 | 13,548 | 9,500 | 14,000 | 30,000 | 30,000 | 36,000 | 5 | 0.33 | 0.20 |
| Assistant professor | 11 | 43,250 | 37,306 | 33,398 | 15,000 | 21,875 | 28,000 | 54,000 | 75,000 | 11 | 0.27 | 0.20 |
| Associate professor | 10 | 32,400 | 29,125 | 20,576 | 14,500 | 18,500 | 28,500 | 40,000 | 46,800 | 10 | 0.36 | 0.25 |
| Professor | 10 | 17,500 | 17,250 | 10,341 | 7,400 | 10,500 | 16,000 | 24,500 | 30,500 | 9 | 0.24 | 0.20 |
| Other | 14 | 34,086 | 31,017 | 27,587 | 10,000 | 12,000 | 25,000 | 47,500 | 66,500 | 12 | 0.28 | 0.15 |

" $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

TABLE 65. SALARY BY PROGRAM ACADEMIC HEALTH CENTER STATUS (\$)

|  | Salary |  |  |  |  |  |  |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | M (T) | SD | P10 | P25 | (Mdn) | P75 | P90 | $n$ | M | Mdn |
| AHC | 14 | 30,071 | 24,667 | 31,509 | 10,000 | 12,750 | 19,000 | 31,500 | 56,100 | 13 | 0.27 | 0.20 |
| Non-AHC | 40 | 28,786 | 25,827 | 23,287 | 5,600 | 13,250 | 25,000 | 40,000 | 63,500 | 34 | 0.30 | 0.20 |

Note: " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

TABLE 66. SALARY BY TYPE OF INSTITUTION (\$)

|  | Salary |  |  |  |  |  |  |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | M ( $\mathrm{T}^{\text {) }}$ | SD | P10 | P25 | $\begin{gathered} \text { P50 } \\ (M d n) \end{gathered}$ | P75 | P90 | n | M | Mdn |
| Public | 18 | 30,028 | 25,969 | 33,823 | 4,800 | 10,000 | 17,000 | 31,500 | 73,800 | 16 | 0.29 | 0.20 |
| Private | 35 | 29,084 | 27,378 | 20,566 | 8,800 | 15,000 | 25,000 | 40,000 | 57,800 | 30 | 0.30 | 0.20 |

Note: Private includes both non-profit and for-profit institutions. Public/private hybrid and military programs were excluded due to low frequencies. " $M(T)$ " refers to the trimmed mean, or the mean when the top and bottom $10 \%$ of values are removed.

TABLE 67. SALARY BY CENSUS REGION (\$)

|  | Salary |  |  |  |  |  |  |  |  | FTE |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | n | M | $M(\mathrm{~T})$ | SD | P10 | P25 | $\begin{aligned} & \text { P50 } \\ & (M d n) \end{aligned}$ | P75 | P90 | $n$ | M | Mdn |
| Northeast Region | 19 | 31,132 | 18,005 | 31,088 | 7,700 | 20,000 | 30,000 | 40,000 | 52,600 | 17 | 0.33 | 0.20 |
| Midwest Region | 15 | 19,067 | 10,971 | 18,923 | 5,200 | 13,000 | 20,000 | 28,000 | 30,000 | 13 | 0.25 | 0.20 |
| South Region | 14 | 28,139 | 33,029 | 22,413 | 7,200 | 10,500 | 15,600 | 30,938 | 61,100 | 12 | 0.25 | 0.10 |
| West Region | 6 | 50,167 | 40,266 | 50,167 | 7,001 | 18,500 | 53,500 | 79,500 | 90,000 | 5 | 0.40 | 0.30 |

Note: Medical director salaries are not disaggregated by Census Division due to low frequencies. "M ( $T$ )" refers to the trimmed mean, or the mean when the top and bottom 10\% of values are removed.

## SECTION 8. JOB EXPERIENCES \& SATISFACTION

The questions in this section of the survey were adapted from the Higher Education Research Institute (HERI) Faculty Survey.

TABLE 68. EXPERIENCES IN THE PA PROGRAM

|  | Faculty |  |  |  | Program Directors |  |  |  | Medical Directors |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | SD | Mdn | $n$ | M | SD | Mdn | $n$ | M | SD | Mdn |
| This program has effective hiring practices and policies that increase faculty diversity | 855 | 3.1 | 0.9 | 3.0 | 124 | 3.1 | 0.9 | 3.0 | 65 | 3.5 | 0.7 | 4.0 |
| I am treated fairly in my program | 864 | 3.5 | 0.9 | 4.0 | 125 | 3.7 | 0.6 | 4.0 | 66 | 3.9 | 0.4 | 4.0 |
| My research is valued by faculty in my program | 549 | 3.2 | 0.9 | 3.0 | 89 | 3.3 | 0.8 | 3.0 | 28 | 3.5 | 0.9 | 4.0 |
| My teaching is valued by faculty in my program | 848 | 3.7 | 0.6 | 4.0 | 125 | 3.8 | 0.5 | 4.0 | 63 | 3.8 | 0.5 | 4.0 |
| My service is valued by faculty in my program | 839 | 3.5 | 0.7 | 4.0 | 127 | 3.7 | 0.6 | 4.0 | 67 | 3.8 | 0.5 | 4.0 |
| Faculty are sufficiently involved in program decision-making | 862 | 3.4 | 0.9 | 4.0 | 127 | 3.9 | 0.4 | 4.0 | 65 | 3.8 | 0.6 | 4.0 |
| Faculty here respect each other | 865 | 3.5 | 0.8 | 4.0 | 127 | 3.7 | 0.6 | 4.0 | 65 | 3.8 | 0.6 | 4.0 |
| Administrators consider faculty concerns when making policy | 860 | 3.1 | 1.0 | 3.0 | 127 | 3.1 | 0.9 | 3.0 | 64 | 3.4 | 0.7 | 3.0 |
| Most of the students I teach lack the basic skills for PA-level wok | 828 | 1.7 | 0.9 | 1.0 | 125 | 1.7 | 0.9 | 1.0 | 62 | 1.4 | 0.8 | 1.0 |
| Faculty are hired and paid fairly | 846 | 3.0 | 0.9 | 3.0 | 127 | 3.2 | 0.9 | 3.0 | 59 | 3.4 | 0.8 | 4.0 |
| Faculty are not prepared to deal with conflict over diversity issues in the classroom | 839 | 2.2 | 0.9 | 2.0 | 119 | 2.3 | 0.9 | 2.0 | 63 | 1.8 | 0.9 | 2.0 |
| Faculty of color are treated fairly here | 515 | 3.7 | 0.6 | 4.0 | 73 | 3.8 | 0.6 | 4.0 | 42 | 3.9 | 0.3 | 4.0 |
| Women faculty are treated fairly here | 853 | 3.6 | 0.8 | 4.0 | 126 | 3.7 | 0.7 | 4.0 | 64 | 3.8 | 0.6 | 4.0 |
| LGBTQ faculty are treated fairly here | 486 | 3.8 | 0.6 | 4.0 | 74 | 3.8 | 0.4 | 4.0 | 32 | 3.8 | 0.6 | 4.0 |

Note: 1 = "Strongly disagree" to 4 = "Strongly agree." "Not applicable" responses were excluded from this analysis.

TABLE 69. EXPERIENCES WORKING WITH STUDENTS IN PA PROGRAM

|  | Faculty | Program <br> Directors |  | Medical <br> Directors |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Excellent | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| Good | 485 | 56.4 | 81 | 64.3 | 50 | 76.9 |
| Fair | 334 | 38.8 | 40 | 31.7 | 14 | 21.5 |
| Poor | 35 | 4.1 | 5 | 4.0 | 1 | 1.5 |
| Total | 6 | 0.7 | 0 | 0.0 | 0 | 0.0 |

TABLE 70. JOB SATISFACTION

|  | Faculty |  |  |  | Program Directors |  |  |  | Medical Directors |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | SD | Mdn | $n$ | M | SD | Mdn | $n$ | M | SD | Mdn |
| Autonomy and independence | 863 | 3.9 | 0.3 | 2.0 | 127 | 3.7 | 0.6 | 4.0 | 64 | 3.9 | 0.3 | 4.0 |
| Clinical work arrangement | 680 | 3.8 | 0.5 | 4.0 | 93 | 3.6 | 0.7 | 4.0 | 53 | 3.8 | 0.5 | 4.0 |
| Current academic rank | 854 | 3.6 | 0.8 | 4.0 | 126 | 3.2 | 0.8 | 3.0 | 55 | 3.6 | 0.8 | 4.0 |
| Curriculum | 860 | 3.8 | 0.5 | 4.0 | 127 | 3.5 | 0.7 | 4.0 | 64 | 3.8 | 0.5 | 4.0 |
| Departmental support for work/life balance | 862 | 3.7 | 0.6 | 4.0 | 126 | 3.1 | 0.9 | 3.0 | 62 | 3.7 | 0.6 | 4.0 |
| Didactic or clinical teaching environment | 855 | 3.8 | 0.5 | 4.0 | 125 | 3.5 | 0.6 | 4.0 | 63 | 3.8 | 0.5 | 4.0 |
| Faculty development opportunities outside institution (e.g., conferences) | 853 | 3.5 | 0.8 | 4.0 | 127 | 3.4 | 0.8 | 4.0 | 58 | 3.5 | 0.8 | 4.0 |
| Faculty development opportunities within institution (e.g., grant workshops) | 825 | 3.4 | 0.7 | 4.0 | 125 | 3.0 | 1.0 | 3.0 | 53 | 3.4 | 0.7 | 4.0 |
| Fairness of salary relative to other faculty | 809 | 3.3 | 1.0 | 4.0 | 125 | 3.1 | 1.0 | 3.0 | 59 | 3.3 | 1.0 | 4.0 |
| Institutional leadership | 847 | 3.3 | 0.8 | 3.0 | 127 | 2.9 | 1.0 | 3.0 | 63 | 3.3 | 0.8 | 3.0 |
| Job responsibilities | 862 | 3.7 | 0.6 | 4.0 | 127 | 3.3 | 0.8 | 3.0 | 65 | 3.7 | 0.6 | 4.0 |
| Program management/leadership | 857 | 3.7 | 0.7 | 4.0 | 120 | 3.6 | 0.6 | 4.0 | 63 | 3.7 | 0.7 | 4.0 |
| Promotion potential | 816 | 3.3 | 0.9 | 4.0 | 118 | 2.9 | 1.0 | 3.0 | 41 | 3.3 | 0.9 | 4.0 |
| Quality of students | 862 | 3.7 | 0.5 | 4.0 | 125 | 3.5 | 0.7 | 4.0 | 65 | 3.7 | 0.5 | 4.0 |
| Research opportunities | 682 | 3.3 | 0.7 | 3.0 | 103 | 2.9 | 0.9 | 3.0 | 39 | 3.3 | 0.7 | 3.0 |
| Salary amount | 858 | 3.2 | 0.9 | 3.0 | 126 | 2.9 | 0.8 | 3.0 | 63 | 3.2 | 0.9 | 3.0 |
| Schedule flexibility | 861 | 3.7 | 0.6 | 4.0 | 125 | 3.5 | 0.7 | 4.0 | 63 | 3.7 | 0.6 | 4.0 |
| Staff support | 862 | 3.6 | 0.7 | 4.0 | 125 | 3.3 | 0.9 | 4.0 | 66 | 3.6 | 0.7 | 4.0 |
| Student-to-faculty ratio | 859 | 3.6 | 0.7 | 4.0 | 127 | 3.1 | 0.9 | 3.0 | 64 | 3.6 | 0.7 | 4.0 |
| Teaching workload | 853 | 3.6 | 0.7 | 4.0 | 124 | 3.0 | 0.9 | 3.0 | 61 | 3.6 | 0.7 | 4.0 |
| Tenure requirements | 388 | 3.0 | 1.2 | 4.0 | 67 | 2.4 | 1.0 | 2.0 | 20 | 3.0 | 1.2 | 4.0 |
| Other benefits (e.g., health care plan) | 814 | 3.5 | 0.7 | 4.0 | 124 | 3.3 | 0.7 | 3.0 | 37 | 3.5 | 0.7 | 4.0 |

Note: 1 = "Not satisfied" to $4=$ "Very satisfied." "Not applicable" responses were excluded from this analysis.

FIGURE 37. MOST AND LEAST SATISFYING ASPECTS OF JOB

MOST SATISFYING ASPECTS OF JOB

| Faculty |  | Program Directors | Medical Directors |
| :---: | :---: | :---: | :---: |

LEAST SATISFYING ASPECTS OF JOB

| Faculty | Program Directors | Medical Directors |
| :---: | :---: | :---: |
| Fairness of salary relative to other faculty | Institutional leadership | Promotion potential |
| Institutional leadership | Promotion potential | Institutional leadership |
| Research opportunities | Research opportunities | Research opportunities |
| Salary amount | Salary amount | Salary amount |
| Tenure requirements | Tenure requirements | Tenure requirements |

Note: Most and least satisfying aspects are ranked by respondents' average satisfaction with each of 22 total aspects.

TABLE 71. STRESSORS

|  | Faculty |  |  |  | Program Directors |  |  |  | Medical Directors |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | SD | Mdn | $n$ | M | SD | Mdn | $n$ | M | SD | Mdn |
| Child care | 618 | 1.7 | 0.8 | 2.0 | 86 | 1.6 | 0.7 | 1.0 | 39 | 1.4 | 0.7 | 1.0 |
| Colleagues | 852 | 1.9 | 0.7 | 2.0 | 123 | 2.1 | 0.6 | 2.0 | 61 | 1.4 | 0.6 | 1.0 |
| Committee work | 831 | 1.7 | 0.6 | 2.0 | 124 | 1.7 | 0.6 | 2.0 | 61 | 1.3 | 0.5 | 1.0 |
| Faculty meetings | 853 | 1.7 | 0.7 | 2.0 | 125 | 1.6 | 0.7 | 2.0 | 62 | 1.3 | 0.6 | 1.0 |
| Increased work responsibilities | 855 | 2.1 | 0.7 | 2.0 | 126 | 2.2 | 0.7 | 2.0 | 62 | 1.5 | 0.6 | 1.0 |
| Institutional budget cuts | 774 | 1.8 | 0.7 | 2.0 | 118 | 2.1 | 0.7 | 2.0 | 60 | 1.6 | 0.7 | 1.0 |
| Institutional procedures and "red tape" | 835 | 2.1 | 0.7 | 2.0 | 127 | 2.3 | 0.6 | 2.0 | 62 | 1.7 | 0.7 | 1.5 |
| Job security | 849 | 1.4 | 0.6 | 1.0 | 125 | 1.3 | 0.6 | 1.0 | 61 | 1.2 | 0.4 | 2.0 |
| Lack of personal time | 856 | 1.9 | 0.7 | 2.0 | 127 | 2.0 | 0.7 | 2.0 | 62 | 1.4 | 0.6 | 1.0 |
| Managing household responsibilities | 851 | 1.9 | 0.7 | 2.0 | 126 | 1.9 | 0.7 | 2.0 | 61 | 1.4 | 0.6 | 1.0 |
| My physical health | 851 | 1.7 | 0.7 | 2.0 | 127 | 1.8 | 0.6 | 2.0 | 63 | 1.3 | 0.6 | 1.0 |
| Personal finances | 849 | 1.7 | 0.7 | 2.0 | 124 | 1.6 | 0.7 | 1.0 | 62 | 1.2 | 0.5 | 1.0 |
| Research or publishing demands | 725 | 1.7 | 0.7 | 2.0 | 112 | 1.6 | 0.7 | 2.0 | 47 | 1.4 | 0.5 | 1.0 |
| Review/promotion process | 795 | 1.8 | 0.7 | 2.0 | 117 | 1.7 | 0.7 | 2.0 | 50 | 1.3 | 0.6 | 1.0 |
| Self-imposed high expectations | 852 | 2.2 | 0.7 | 2.0 | 126 | 2.3 | 0.6 | 2.0 | 63 | 1.9 | 0.7 | 2.0 |
| Students | 852 | 1.9 | 0.6 | 2.0 | 127 | 2.0 | 0.5 | 2.0 | 63 | 1.5 | 0.6 | 1.0 |
| Subtle discrimination | 831 | 1.3 | 0.6 | 1.0 | 120 | 1.3 | 0.5 | 1.0 | 63 | 1.2 | 0.4 | 1.0 |
| Teaching load | 846 | 1.8 | 0.7 | 2.0 | 123 | 1.7 | 0.7 | 2.0 | 63 | 1.3 | 0.6 | 1.0 |
| Working with underprepared students | 844 | 1.6 | 0.6 | 2.0 | 125 | 1.6 | 0.6 | 2.0 | 60 | 1.4 | 0.6 | 1.0 |

Note: Respondents were asked to think about the extent to which each factor had been a source of stress in the past two years. $1=$ "Not at all" to 3 = "Extensive." "Not applicable" responses were excluded.

FIGURE 38. TOP 5 STRESSORS


Note: Stressors are ranked by respondents' average ratings of 19 different stressors.

TABLE 72. JOB TRENDS IN PAST TWO YEARS (\%)

|  | Faculty |  |  | Program Directors |  |  | Medical Directors |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | Yes | No | n | Yes | No | $n$ | Yes | No |
| Considered leaving academia for another job | 862 | 44.1 | 55.9 | 127 | 37.0 | 63.0 | 67 | 14.9 | 85.1 |
| Considered leaving your current institution for another institution | 862 | 34.9 | 65.1 | 127 | 40.2 | 59.8 | 67 | 9.0 | 91.0 |
| Engaged in public service/professional consulting without pay | 862 | 44.2 | 55.8 | 127 | 57.5 | 42.5 | 67 | 41.8 | 58.2 |
| Received at least one firm job offer elsewhere | 861 | 45.4 | 54.6 | 127 | 49.6 | 50.4 | 67 | 29.9 | 70.1 |
| Sought an early promotion | 862 | 7.9 | 92.1 | 126 | 12.7 | 87.3 | 66 | 7.6 | 92.4 |

TABLE 73. PROFESSIONAL DEVELOPMENT IN THE PAST TWO YEARS (\%)

|  | Faculty |  |  |  |  | Program Directors |  |  |  |  | Medical Directors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | Yes | No | Not Off. | Not Elig. | n | Yes | No | Not Off. | Not Elig. | n | Yes | No | Not Off. | Not <br> Elig. |
| Incentives to develop new courses | 859 | 31.2 | 21.5 | 7.5 | 39.8 | 126 | 30.2 | 27.8 | 5.6 | 36.5 | 67 | 32.8 | 35.8 | 11.9 | 19.4 |
| Incentives to integrate new technology into your classroom | 857 | 55.2 | 18.0 | 3.6 | 23.2 | 127 | 57.5 | 16.5 | 3.1 | 22.8 | 67 | 40.3 | 32.8 | 10.4 | 16.4 |
| Internal grants for research | 862 | 16.9 | 50.8 | 8.4 | 23.9 | 126 | 25.4 | 50.8 | 2.4 | 21.4 | 67 | 11.9 | 53.7 | 14.9 | 19.4 |
| Paid workshops outside the institution focused on teaching | 860 | 48.5 | 33.5 | 3.3 | 14.8 | 127 | 57.5 | 36.2 | 0.0 | 6.3 | 67 | 34.3 | 38.8 | 11.9 | 14.9 |
| Paid sabbatical leave | 859 | 1.2 | 41.4 | 22.1 | 35.3 | 127 | 2.4 | 54.3 | 15.7 | 27.6 | 66 | 0.0 | 45.5 | 22.7 | 31.8 |
| Training for administrative leadership | 862 | 17.5 | 43.9 | 7.4 | 31.2 | 127 | 57.5 | 28.3 | 1.6 | 12.6 | 67 | 11.9 | 56.7 | 9.0 | 22.4 |
| Travel funds paid by the institution | 861 | 82.3 | 12.0 | 1.4 | 4.3 | 126 | 94.4 | 3.2 | 0.8 | 1.6 | 67 | 47.8 | 32.8 | 10.4 | 9.0 |

Note: "Not Off." indicates that a respondent was not offered the opportunity, and "Not Elig." indicates that a respondent was not eligible for the opportunity.

Table 73 Respondents were asked whether they had taken advantage of a variety of professional development opportunities at their institution in the past two years.

TABLE 74. WOULD FACULTY CHOOSE SAME CAREER PATH

|  | Faculty |  |  |  | Program Directors |  |  |  | Medical Directors |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | M | SD | Mdn | $n$ | M | SD | $M d n$ | $n$ | M | SD | Mdn |
| Still work for current program | 861 | 4.2 | 1.0 | 4.0 | 127 | 4.2 | 1.0 | 4.0 | 67 | 4.7 | 0.6 | 5.0 |
| Still be a PA professor | 861 | 4.4 | 0.8 | 5.0 | 127 | 4.5 | 0.8 | 5.0 | 67 | 4.7 | 0.6 | 5.0 |

Note: $1=$ "Definitely no" to $5=$ "Definitely yes."

FIGURE 39. PERCENT OF FACULTY WHO WOULD PROBABLY OR DEFINITELY CHOOSE THE SAME CAREER PATH


## SECTION 9. RESEARCH \& <br> SCHOLARLY WORK

FIGURE 40. EVER HAD PUBLICATIONS OVER SPAN OF PA ACADEMIC CAREER


Note: This includes both first-authored and non-first-authored publications.

TABLE 75. NUMBER OF PUBLICATIONS

|  | Faculty |  |  |  |  | Program Directors |  |  |  |  | Medical Directors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | Max | M | SD | Mdn | $n$ | Max | M | SD | Mdn | $n$ | Max | M | SD | Mdn |
| Articles in peer-reviewed academic or professional journals | 402 | 105 | 5.4 | 10.2 | 2.0 | 92 | 56 | 7.5 | 12.0 | 3.0 | 27 | 30 | 6.1 | 71.0 | 3.0 |
| Books, manuals, or monographs | 401 | 12 | 0.3 | 1.1 | 0.0 | 92 | 6 | 0.4 | 0.9 | 0.0 | 27 | 5 | 0.5 | 1.3 | 0.0 |
| Chapters in edited volumes | 403 | 25 | 1.0 | 2.6 | 0.0 | 92 | 20 | 1.5 | 3.0 | 0.0 | 27 | 40 | 2.2 | 7.6 | 0.0 |
| Other (e.g., patents, computer software products) | 403 | 20 | 0.3 | 1.3 | 0.0 | 92 | 14 | 0.5 | 2.0 | 0.0 | 27 | 5 | 0.2 | 1.0 | 0.0 |

Note: This includes both first-authored and non-first-authored publications. Only respondents who had ever published were asked to answer this question.

FIGURE 41. TYPES OF PUBLICATIONS


Note: Percentages represent the proportion of respondents who reported at least one publication in that category. The denominator is the number of respondents who reported having ever published.

TABLE 76. NUMBER OF PROFESSIONAL WRITINGS IN PAST TWO YEARS

|  | Faculty |  |  |  |  | Program Directors |  |  |  |  | Medical Directors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | Max | M | $S D$ | Mdn | $n$ | Max | M | SD | Mdn | $n$ | Max | M | SD | Mdn |
| Accepted for publication but not yet published | 259 | 5 | 0.8 | 1.0 | 1.0 | 62 | 10 | 1.1 | 1.6 | 1.0 | 19 | 8 | 1.2 | 1.9 | 1.0 |
| Published | 266 | 37 | 2.2 | 3.3 | 1.0 | 64 | 24 | 2.2 | 3.4 | 2.0 | 19 | 14 | 3.7 | 3.9 | 3.0 |
| All professional writings | 266 | 37 | 3.0 | 3.5 | 2.0 | 64 | 24 | 3.3 | 3.8 | 2.0 | 19 | 19 | 5.0 | 5.0 | 3.0 |

Note: Respondents who reported no acceptances or publications were excluded from this analysis. "All professional writings" refers to all professional writings, whether published or accepted but not yet published.

TABLE 77. NUMBER OF RESEARCH PRESENTATIONS IN PAST YEAR (2016)

|  | $\boldsymbol{n}$ | $\boldsymbol{M a x}$ | $\boldsymbol{M}$ | $\boldsymbol{S D}$ | $\boldsymbol{M d n}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Faculty | 805 | 20 | 0.8 | 1.8 | 0.0 |
| Program directors | 122 | 9 | 1.1 | 1.8 | 0.0 |
| Medical directors | 61 | 20 | 1.1 | 3.0 | 0.0 |

Note: Respondents were asked to include only peer-reviewed, scientific research presentations (e.g., posters and talks at conferences) and were asked to exclude non-research-related presentations.

FIGURE 42. PRESENTED RESEARCH IN PAST YEAR


Note: Percentages represent the proportion of respondents who reported presenting research at least once in 2016. The denominator is the total number of respondents to the question about research.

TABLE 78. RECEIVED FUNDING FOR RESEARCH OR SCHOLARLY WORK IN PAST THREE YEARS (\%)

|  | Faculty |  |  | Program Directors |  |  |  | Medical Directors |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | ---: | ---: | :---: |
| Source | $n$ | Yes | No | $n$ | Yes | No | $n$ | Yes | No |  |
| Business or industry | 847 | 2.0 | 98.0 | 121 | 2.5 | 97.5 | 65 | 7.7 | 92.3 |  |
| Foundations | 852 | 4.9 | 95.1 | 121 | 11.6 | 88.4 | 65 | 0.0 | 100.0 |  |
| PAEA | 849 | 3.9 | 96.1 | 119 | 5.9 | 94.1 | 65 | 3.1 | 96.9 |  |
| State or federal | 851 | 7.6 | 92.4 | 121 | 14.9 | 85.1 | 65 | 12.3 | 87.7 |  |
| government |  |  |  |  |  |  |  |  |  |  |

FIGURE 43. RECEIVED FUNDING FOR RESEARCH OR SCHOLARLY WORK IN PAST THREE YEARS


[^3]
## SECTION 10. PROFESSIONAL SERVICE

TABLE 79. MEMBERSHIP IN PA PROFESSIONAL ASSOCIATIONS/GROUPS/SOCIETIES

|  | Faculty |  | Program <br> Directors | Medical <br> Directors |  |  |
| :--- | :---: | ---: | :---: | ---: | ---: | ---: |
|  | $n$ | $\%$ | $n$ | $\%$ | $n$ | $\%$ |
| American Academy of PAs (AAPA) | 670 | 76.4 | 115 | 85.8 | 11 | 15.1 |
| PA state organizations | 633 | 72.2 | 115 | 85.8 | 10 | 13.7 |
| Specialty/Constituency organizations | 247 | 28.2 | 35 | 26.1 | 22 | 30.1 |
| Other | 42 | 4.8 | 9 | 6.7 | 1 | 1.4 |
| Total | $\mathbf{8 7 7}$ | - | $\mathbf{1 3 4}$ | - | $\mathbf{7 3}$ | - |

Note: Percentages may sum to more than 100\% because respondents could select multiple groups. Respondents who wrote "PAEA" under "Other" were excluded - all survey participants were assumed to be members of PAEA due to affiliation with a PA program.

TABLE 80. INVOLVEMENT IN PA PROFESSIONAL GROUP/SOCIETY LEADERSHIP

|  | Faculty |  | Program Directors |  | Medical Directors |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | \% | $n$ | \% | $n$ | \% |
| Accreditation Review Commission on Education for the Physician Assistant (ARC-PA) commissioner | 4 | 0.5 | 5 | 3.7 | 2 | 2.7 |
| ARC-PA site visitor | 18 | 2.1 | 18 | 13.4 | 3 | 4.1 |
| American Academy of PAs (AAPA) | 28 | 3.2 | 11 | 8.2 | 1 | 1.4 |
| National Commission on Certification of Physician Assistants (NCCPA) | 9 | 1.0 | 4 | 3.0 | 1 | 1.4 |
| Physician Assistant Education Association (PAEA) | 113 | 12.9 | 33 | 24.6 | 2 | 2.7 |
| PA specialty organization | 34 | 3.9 | 5 | 3.7 | 1 | 1.4 |
| PA state chapter | 123 | 14.0 | 40 | 29.9 | 1 | 1.4 |
| PA state licensure | 15 | 1.7 | 6 | 4.5 | 0 | 0.0 |
| State regulatory agency | 12 | 1.4 | 2 | 1.5 | 1 | 1.4 |
| Veterans caucus | 4 | 0.5 | 2 | 1.5 | 0 | 0.0 |
| Other | 3 | 0.3 | 5 | 3.7 | 0 | 0.0 |
| Total | 877 | - | 134 | - | 73 | - |

Note: Examples of leadership included boards and commitees. Percentages may sum to more than 100\% because respondents could select multiple groups.

FIGURE 44. INVOLVEMENT IN ANY PA PROFESSIONAL ASSOCIATION/GROUP/SOCIETY


TABLE 81. HOURS PER MONTH SPENT VOLUNTEERING

|  | Faculty |  |  |  |  | Program Directors |  |  |  |  | Medical Directors |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $n$ | Max | M | $S D$ | Mdn | $n$ | Max | M | $S D$ | Mdn | $n$ | Max | M | $S D$ | Mdn |
| Professional association/ organization | 315 | 45.0 | 5.9 | 5.2 | 5.0 | 88 | 55.0 | 8.0 | 8.5 | 5.0 | 13 | 60.0 | 12.4 | 16.0 | 5.0 |
| Community service | 498 | 80.0 | 9.0 | 10.4 | 5.0 | 85 | 80.0 | 8.5 | 10.9 | 5.0 | 24 | 40.0 | 7.6 | 10.4 | 5.0 |
| Other | 14 | 15.0 | 5.5 | 4.4 | 5.0 | 2 | 6.0 | 5.0 | 1.4 | 5.0 | 1 | 1.0 | 1.0 | - | 1.0 |
| Total | 600 | 80.0 | 10.7 | 10.7 | 8.0 | 109 | 95.0 | 13.2 | 13.7 | 10.0 | 27 | 100.0 | 12.8 | 19.6 | 6.0 |

Note: Zeroes were excluded from this analysis.

FIGURE 45. VOLUNTEER ACTIVITY


[^4]
## APPENDIX A

GEOGRAPHIC DISTRIBUTION OF PA PROGRAMS BY US CENSUS BUREAU REGIONS \& DIVISIONS


## REGION 1 NORTHEAST

DIVISION 1 NEW ENGLAND
Connecticut
Maine
Massachusetts
New Hampshire
Rhode Island
Vermont
DIVISION 2 MIDDLE ATLANTIC
New Jersey
New York
Pennsylvania
REGION 2 MIDWEST
DIVISION 3 EAST NORTH CENTRAL
Indiana
Illinois
Michigan
Ohio
Wisconsin

REGION 3 SOUTH
DIVISION 5 SOUTH ATLANTIC
Delaware
District of Columbia
Florida
Georgia
Maryland
North Carolina
South Carolina
Virginia
West Virginia
DIVISION 6 EAST SOUTH CENTRAL
Alabama
Kentucky
Mississippi
Tennessee
DIVISION 7 WEST SOUTH CENTRAL
Arkansas
Louisiana
Oklahoma
Texas

REGION 4 WEST
DIVISION 8 MOUNTAIN
Arizona
Colorado
Idaho
New Mexico
Montana
Utah
Nevada
Wyoming

## DIVISION 9 PACIFIC

## Alaska

California
Hawaii
Oregon
Washington

## DIVISION 4 WEST NORTH CENTRAL

lowa
Kansas
Minnesota
Missouri
Nebraska
North Dakota
South Dakota


[^0]:    Note: Medical directors were excluded due to low response rates.

[^1]:    Note: Zeroes were excluded from this analysis.

[^2]:    Note: Percentages were based on the number of respondents who reported at least one specialty. Percentages may sum

[^3]:    Note: Percentages represent the proportion of respondents who received any type of funding for research or scholarly work in the past three years. The denominator is the total number of respondents to the questions about funding.

[^4]:    Note: "Other" volunteer activities are not presented separately in this figure, although those activities were accounted for when identifying respondents participating in "any" volunteer activity.

